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# **GPA ANNUAL NEWSLETTER**

*Special Theme*  
GPA  
Restructuring

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- Master Programme Updates
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# Message from Prof. MA Ngok



**Prof. MA Ngok**  
**Chair of Admission and Publicity Panel**

Welcome everyone to the eighth issue of the Biannual Newsletter of the GPA department. Succeeding Dr. James Downes, I picked up the post of Admission Coordinator and Publicity Chair again after some ten years.

As a GPA alumnus who has been teaching at the department for more than 16 years now, I am so glad to see the university campus "back to normal" after the long battle over COVID. For the GPA Department, we were greatly affected as we treasure face-to-face teaching, but during the pandemic most of our tutorials had to be conducted over Zoom. Now with masks off, I finally get to see student faces after three years. As Admission Coordinator I am happy to hold new activities for secondary school students visiting our beautiful campus. It is always enjoyable to see the spark in the eyes of young teenagers when they walk around the CU campus. Education in Hong Kong is facing immense challenges, but we hope that we will get back to normal teaching and research activities shortly.

In this issue, Chairman Carlos Lo would update you with the progress of restructuring discussions. We have included a few interviews with distinguished alumni, showing our contribution to various sectors of community, which fill the main pages of this issue. We will also share with you the celebrations of the 10th anniversaries of the GPGC program and the MPUP program. We have news from current staff and undergraduate students. Hope you enjoy this newest issue of the department updates and sharings.

# GPA Restructure

## Message from Prof. Carlos Lo

After celebrating its 50th anniversary, the GPA Department (GPAD) has stepped into a critical stage of its development. Since I took up the headship of the Department, I have been focusing on rebuilding the institutional strength of the GPAD to support its ambitious strive for excellence in research, education and professional service in the international academic community. The priorities in the past few years have been: to improve the resource base of the GPAD through the

integration of two related undergraduate programmes (Global Studies and Data Science & Policy Studies); to revise the undergraduate programme with explicit career orientations for improving its JUPAS admissions; and to raise the Department's academic and research strengths. With severe budget constraints, a tight manpower situation and uncertain future development, the GPA colleagues and I have diligently worked on these priorities under these difficult circumstances. Today, there is much hope that a new school will be established to take GPAD to a sustainable development and growth path with the blessing of the Dean and the Provost; the revised undergraduate programme is well on its way to being introduced in the next academic year; a new strategy is being adopted for the undergraduate programme's publicity and admissions; there are good signs that we have improved the annual performance of the GPAD budget; and there is now a possible space for building a stronger staff-member team.

I am very elated to share with you that an action plan for GPA reorganization has been recently drawn up with a definitive road map and a preparation committee is now in place for building the new school. It aspires to get the school proposal approved by the authorities of the University in the months to come for its establishment in the 2024-25 academic year. The fine academic traditions and legacies of GPAD will be deeply embedded in the new school manifested in the planned name of School of Governance and Policy Science (School of GPS) and the tentative Chinese name of 政治管理與政策科學學院 (政政學院) with an expanded scope of government and an emphasis on the scientific basis of public administration. The political science nature of the new School will sit on the disciplines of politics, public administration and international relations with a global perspective and a China focus to align with University's strategic positioning. Accordingly, three political science based undergraduate programmes and three post-graduate programmes will be housed in the new School. The portfolio of the undergraduate programme will include Government and Public Administration (GPA), Global Studies (GS), Data Science and Policy Studies (DSPS) with their respective JUPAS codes while sharing student quota among them, while that of the postgraduate one will be featured by the Public Policy, and Government and Politic (Greater China), with the new addition of Global Political Economy. The School's academic integrity will also be found in a postgraduate research programme with a strong methodological and research foundation for nurturing young researchers with an international scholarly horizon.

It is aspiring that the new School will provide the institutional strength and resources for taking GPA Department to a higher level of academic performance and research impact in political science with a forward-looking strategic positioning in a global setting.



# The GPA Alumni Scholars Network: The Soft Launch

After more than half a century since its establishment, GPA Department graduates have formed an impactful scholarly community in political science and related disciplines with an international network gradually taking shape. The homecoming academic visit of Prof. Shui-yan Tang under the UC Distinguished Visiting Scholar Scheme between 25 March and 2 April 2023 provided a good opportunity for all our alumni teaching in local academic institutions to get together with an inspiration to form a GPA Alumni Scholars Network for international connection with purposes as follows:

- to showcase and enhance GPA's research impact in the international academic community
- to strengthen the connection of the GPA department with its alumni scholars for taking part in its long-term development
- to promote joint collaboration
- to share research knowledge
- to facilitate academic exchanges and visits
- to groom young researchers, particular among GPA Graduates

Witnessing the birth of this network was Prof. Chiu, the Dean of Social Science, who kindly addressed to a group of alumni scholars present in its soft launch on 30 March 2023 with blessing, inspiration and encouragement.

An organizing committee has now been formed to prepare its official launch with the following members:

- Prof. Carlos Lo, Head, Department of Government and Public Administration, CUHK (1982 Graduate)
- Prof. Peter Cheung, Head, Department of Social Sciences, HKEdU (2020-2023) (1981 Graduate)
- Prof. Roger Chan, Head, Division of Social Sciences, Humanities and Design, CPCE, PolyU (1982 Graduate)
- Prof. Shui-yan Tang, Frances R. and John J. Duggan Professor in Public Administration, Chair, Department of Public Policy and Management, Sol Price School of Public Policy, USC (1982 Graduate)
- Prof. Hon Chan, President, The HKU SPACE Po Leung Kuk Stanley Ho Community College (1983 Graduate)
- Prof. Danny Lam, Head, Department of Politics and Public Administration, HKU (1988 Graduate)
- Prof. Alfred Ho, Head, Department of Public and International Affairs, CityU (1991 Graduate)

With the Dean's support, a GPA forum is planned to bring alumni scholars from around the world to CUHK to take part in the official launch to celebrate the 60th Anniversary of the Faculty of Social Science and the establishment of the new School in April and May 2024. It is fully expected to be another major GPA reunion following the 50th Anniversary banquet held on 15 August 2021.



# ○○ GPA Outstanding Alumni Scholars

## *Prof. CHEUNG Tsan Yin, Peter*

I have several major impressions of the GPA Department. First, there were professors coming from different places, which offered a great opportunity for me to learn from them and broaden my horizon. Second, both teachers and students in the Department were actively engaged in discussions and debates, and showed a genuine concern for public affairs. Third, the four-year programme at CUHK provided more opportunities for students to explore different areas of studies and develop their interests, which would be important for them to pursue postgraduate studies or further their career development.

In 1991, upon my return to Hong Kong from the University of Washington, Seattle, I became a founding faculty member and the first political scientist of the Division of Social Science at the Hong Kong University of Science and Technology (HKUST). After teaching at HKUST for a year, I worked at the University of Hong Kong (HKU) for 26 years before retiring in mid-2019 to join the Department of Social Sciences (now renamed the Department of Social Sciences and Policy Studies) at the Education University of Hong Kong.

Throughout my academic career, I have developed an interest in three main areas. My first area is Chinese politics and governance, including central-local relations and the reform and opening up of Guangdong. My second focus is on the changing relations between Hong Kong and the Mainland, especially the Pearl River Delta region, cross-boundary cooperation, and intergovernmental relations. This was a natural development as Hong Kong was established as a Special Administrative Region in 1997 and has developed closer relations with its neighboring region. My third area concerns public policy. I have devoted a lot of energy to the study of public policy and the policy process in Hong Kong, not only because I was closely involved in the teaching and management of the Master of Public Administration programme at HKU since 1995, but also because I had served as a Part-time Member of the Central Policy Unit in 1995-99, and later as its Research and Planning Director on secondment in 2000.

What is truly important about the future of GPA is whether the future unit can continue to contribute to the well-being of the students, the university, and the community. The first challenge is the need to maintain a global perspective. The second challenge is the imperative to focus on Greater China. Hong Kong has always held a unique position in Greater China with a distinctive social and cultural identity because we have internalized many of the best things from Western and Chinese cultures, and this is Hong Kong's uniqueness and lasting value. Lastly, the future department should also maintain a focus on Hong Kong's public policy, politics and governance as our city will face growing challenges of different kinds as it moves toward 2047. I understand that the Data Science and Public Policy and the Global Studies Programmes will be integrated with the GPA Department to form a new School. This is a positive development because globalization and the information revolution have profoundly shaped our society, governance, and the global order.

The name of the new unit is perhaps not as important as it seems, as long as it pays close attention to the concerns of our community. Whether students become civil servants, politicians, media workers, executives, or entrepreneurs in the future, I hope they can use the knowledge they have learned from the department in understanding the complexity of our world and make valuable contributions in their own ways. Politics and governance are an essential element of the human condition. By drawing upon our knowledge in public policy and governance, we should be able to explore innovative, yet pragmatic solutions to address complex public problems and cope with the daunting challenges we face in the precarious 21st century.



*Prof. CHEUNG  
Tsan Yin, Peter*

Head, Department of Social  
Sciences, HKEdu (2020-2023)

————— 1981 Graduate



# 政政系傑出校友學者

## 張贊賢教授

我對政政系有幾個深刻的印象。首先，學系有來自世界各地的教授，為我提供了一個優質的學習環境和擴闊了我的視野。其次，學系的教師和同學們都很積極參與討論和辯論，表現對公共事務的熱忱。第三，香港中文大學的四年課程為學生提供了更多探索不同學術領域和發展興趣的機會，對他們進一步攻讀研究生學位或職業發展至關重要。1991年，我從美國西雅圖華盛頓大學返港，成為香港科技大學社會科學部的創校老師和首位受聘的政治學家。在香港科技大學任教一年後，我在香港大學繼續執教了26年，直到2019年年中退休，其後加入香港教育大學社會科學系（現名為社會科學與政策研究學系）。

在我整個學術生涯中，我對三個主要領域產生了濃厚的興趣。第一個領域是中國政治和治理，包括中央和地方的關係以及廣東的改革開放。第二是香港與內地關係的變遷，因為香港於1997年成立為特別行政區，並與鄰近地區發展了更緊密的關係，所以特別關注和珠江三角洲地區的跨境合作和府際關係。第三是公共政策研究。我致力於研究香港的公共政策和政策過程，不僅因為我自1995年以來一直密切參與香港大學公共行政碩士課程的教學和管理，也因為我曾於1995年至1999年期間擔任中央政策組的非全職顧問，並在2000年借調擔任總研究主任一年。

對政政系的未來而言，最為重要的是能否繼續為學生、大學和社區的福祉作出貢獻。首要的挑戰是要保持全球視野。第二個挑戰是必須專注大中華地區。香港憑藉著獨特的社會文化身份，一直以來在大中華地區擁有獨特的地位，因為我們吸收了西方和中國文化的許多精髓，建立了香港的獨特性和持久的價值。最後，未來的學系應該繼續關注香港的公共政策、政治和治理。在香港邁向2047年的過程中，我們將面臨不同種類和日益增加的挑戰。我了解到數據科學與政策研究及全球研究課程將拼入政政系共建新的學院。這是一個積極的發展，因為全球化和信息革命深刻地影響著我們的社會、治理和全球秩序。

只要學系能密切關注社會發展，學系的新名稱或許並不像看起來那麼重要。無論學生未來成為公務員、政治家、媒體工作者、管理人員還是企業家，我希望他們能夠運用從政政系學習到的知識，了解世界的複雜性，並以自己的方式做出有價值的貢獻。政治和治理是人類生存中不可或缺的元素，我們通過運用在公共政策和治理方面的知識，應該能夠探索出創新而務實的解決方案，去面對不穩定的21世紀中日益增加的複雜公共問題和艱鉅挑戰。



張贊賢教授

香港教育大學社會科學系  
主任（2020-2023）

—— 1981年畢業生

# ○ ○ *GPA Outstanding Alumni Scholars*

## *Prof. TANg Shui Yan*

I enrolled in the GPA Department at CUHK in 1978 at the age of eighteen, commencing a six-year academic sojourn that shaped my scholarly development in the following decades. At that time, the Department was distinguished in the Social Sciences Faculty, with teachers and students having close-knit relationships with one another. The camaraderie was strong, and classmates were passionate about debating issues.

At the time, the university used a student-oriented approach to teaching. One required course was STOT (student-oriented teaching), in which the instructor led a small group of students and read books beyond the regular curriculum. This approach enabled us to delve deeply into a chosen topic and develop our own thoughts and ideas. I did my STOT under Mr. Andrew Wong. Mr. Wong favored Daoism, and I still remember one of the books we read, "Small is Beautiful" by EF Schumacher. Later, while studying at Indiana University in the United States under Elinor and Vincent Ostrom, I found their ideas on polycentricity are highly compatible with "Small is Beautiful." While we were in the GPA department, we also studied F.A. Hayek and Karl Popper. The views of Hayek and Popper were consistent with the underlying philosophical perspective of Elinor and Vincent Ostrom. My minor in Philosophy at CUHK also helped me understand the foundations of Western political theory. The knowledge and theoretical perspectives I gained at CUHK were critical to my future scholarly development. My six years in the GPA Department have shaped the rest of my life.

Achievement lies in the fulfillment of one's aspirations. I was proud to have won the best dissertation award from the American Political Science Association. In 2009, I was elected as a Fellow of the US National Academy of Public Administration, possibly the first non-US-born Chinese person to receive the honor. I have authored several books and many journal articles. Publishing is an essential academic duty, but I feel blessed as I have enjoyed writing. Although writing is never easy for me, I have tried to learn throughout my life to improve my writing and treat it like doing art and craft.



Most GPA alums have a deep emotional attachment to the Department. I hope the Department can chart a new course for its development while maintaining its fine tradition of critical thinking and social problem-solving.

### *Prof. TANg Shui Yan*

Frances R. and John J. Duggan Professor in  
Public Administration

Chair, Department of Public Policy and Management,  
Sol Price School of Public Policy, USC

—— 1982 Graduate



# 政政系傑出校友學者

## 鄧穗欣教授

1978年，我十八歲入讀香港中文大學的政治與行政學系，開啟了為期六年的學術旅程，這段旅程塑造了我在接下來的幾十年中的學術發展。當時，我學系在社會科學學院中備受推崇，師生之間關係密切，同學們充滿熱情地辯論各種議題。

當時，大學採用以學生為本的教學方法。其中一門必修課程是「學生為本教學課程」（STOT），在這門課中，講師帶領一小組學生閱讀課程外的書籍。這種方法使我們能夠深入探討所選主題，發展自己的思想和觀點。我在黃宏發先生的指導下進行了導修課程。黃先生偏好道家思想，我至今還記得我們讀過的一本書，《小而美》（Small is Beautiful）作者是 EF Schumacher。後來，在美國印第安納大學接受 Elinor 和 Vincent Ostrom 的指導時，我發現他們關於多中心治理的觀點與《小而美》高度契合。在政政系，我們還閱讀 F.A. Hayek 和 Karl Popper。Hayek 和 Popper 的觀點與 Elinor 和 Vincent Ostrom 的基本哲學觀一致。我在香港中文大學修讀的哲學副修課程也幫助我理解西方政治理論的基礎。我在香港中文大學獲得的知識和理論視角對我未來的學術發展至關重要。我在政治與行政系度過的六年塑造了我餘生的軌跡。

成就源於實現個人的抱負。我為自己能夠獲得美國政治學會的最佳論文獎感到自豪。在2009年，我當選為美國國家公共行政學院院士，可能是首位非美國出生的華人獲得此榮譽的人。我撰寫了幾本書籍和許多期刊文章。出版是一項重要的學術職責，但我感到幸運的是我喜歡寫作。儘管寫作對我來說從來都不容易，但我一生都在學習，以改善我的寫作技巧，並將其視為藝術和工藝的一種。



大多數政政系的校友對我學系有著深厚的感情。我希望我學系能保持批判性思維和解決社會問題的優良傳統，並能為其發展開創新的道路。

### 鄧穗欣教授

南加州大學普萊斯公共政策學院杜根公共行政學講座教授，  
兼公共政策及管理學系主任

—— 1982年畢業生

# ○ ○ GPA Outstanding Alumni Scholars

## *Prof. LAM Wai Fung, Danny*

The GPA Department nurtures a great atmosphere for discussion and debate. Perhaps the most vivid memory of my undergraduate days in GPA is that professors and students seemed to have unlimited topics of discussion, in and out of the classroom, and even at the dinner table. Although not all of these discussions, particularly those at the United College canteen or Bobby London, were extremely intellectually rigorous, fellow students did take the discussions very seriously, with enthusiasm. This atmosphere, and perhaps habit, of discussion is important. It not only cultivates academic interest, but more importantly provides opportunities for students to sharpen their analytical thinking and presentation skills. At CUHK, I was fortunate to be able to learn from excellent professors who have greatly influenced my attitude towards study and research; and helped build a good knowledge foundation for my academic pursuit. Professors Kuan Hsin Chi, Peter Lee, Joseph Cheng, Byron Weng, and many other teachers sowed the seeds of my keen interest in politics and public administration.

After completing my doctoral study in the US, I joined The University of Hong Kong and have been teaching there for over twenty years now. I have been heavily engaged in the Master of Public Administration (MPA) and Doctor of Public Administration (DPA) programmes which trained practitioners from different backgrounds who have a keen interest in public governance and policy. Since 2016, I have been focusing my effort on action research projects which address a wide range of sustainability issues. While these projects are grounded upon academic research, they have a strong practical orientation and seek to create social impact and bring about positive changes. One of these projects strives to develop a sustainable model of rural development appropriate for big cities in Asia. The project has received the Special Recognition for Sustainable Development in the 2020 UNESCO Asia-Pacific Awards for Cultural Heritage Conservation for the Lai Chi Wo Rural Cultural Landscape; and helped inform policy discourse and formulation of rural revitalization policy in Hong Kong and the Asia Pacific region.

People often think of Public Administration as the study of the operation and management of government. To me, however, it is more useful to look at Public Administration as the study of public problem-solving which involves not only government but more importantly collective actions in and across different sectors. The challenge of Public Administration is therefore not only about creating an effective government, but more importantly putting in place effective governance structures which are able to foster and incentivize problem-solving and collective actions in different arenas.

The GPA Department has built a very good reputation in Hong Kong and the international academic community; and developed a very strong alumni network. Many of our GPA alumni are now playing leadership roles in their respective organizations. The strong network has much potential to be leveraged to further advance and promote GPA education and research. Over the past few years, like many other academic units in Hong Kong's tertiary sector, the GPA Department has met with and overcome major challenges. With the dedication of its professors, students and alumni, the Department is

ready to chart a new course for continued excellence. I hope the forthcoming restructuring of the Department will foster synergy between the sub-fields of comparative politics, international relations, public administration and political philosophy, and attract interest, resources and support for the study of politics and public administration.

*Prof. LAM Wai Fung, Danny*

Head, Department of Politics and Public Administration, HKU

— 1988 Graduate





## 林維峯教授

政政系營造了一個良好的討論和辯論氛圍。回想起我在政政系的本科生時光，最鮮明的記憶莫過於教授和同學們似乎有無盡的討論話題。無論在課堂內外，甚至在餐桌上，學術討論總是互動的一部份。雖然不是所有討論都是十分嚴緊——尤其在聯合書院飯堂或Bobby London那些口水戰——同學們對討論的認真和熱情是無容置疑的。這種討論的氛圍和習慣至關重要，它不僅培養了同學對學術的興趣，更為他們提供了磨練分析思維和辯論技巧的機會。我很慶幸在中大有機會向優秀的教授們學習，他們對我的治學態度有很大的影響，也為我的學術事業奠定了良好的知識基礎。關信基教授、李南雄教授、鄭宇碩教授、翁松燃教授和其他許多老師都在我身上種下對政治和公共行政研究興趣的種子。

在美國完成博士學位後，我加入了香港大學工作，至今已超過二十五年。我一直積極參與公共行政碩士（MPA）和公共行政博士（DPA）課程的工作，培養了不少來自不同背景、對公共治理和政策有濃厚興趣的實踐者。自2016年以來，我專注於行動研究項目，以各種可持續發展問題為重心。這些項目建基於學術研究，但同時具有強烈的實踐導向，旨在創造社會影響並帶來積極改變。其中一個項目以振興香港的荔枝窩村為基礎，構建一個適合亞太區大城市的可持續鄉郊發展模式。該項目在2020年聯合國教科文組織亞太區文化遺產保護獎中獲得可持續發展特別表彰。這項目不單振興了荔枝窩村，也為香港和亞太區的鄉郊振興政策辯論和制定提供了重要啟示。

公共行政學常被視為對政府運作和管理的研究。然而，我認為公共行政的重點是研究如何解決公共問題，其中涉及的不僅僅是政府，更重要的是跨領域的集體行動。因此，公共行政的重點不單是創造一個有效的政府，更重要的是建立各種有效的治理制度以促進和鼓勵不同領域中的問題解決和集體行動，以致跨領域合作。

政政系在香港和國際學術界建立了優良的聲譽，並發展出一個強大的校友網絡。我們許多GPA校友現在於各自的專業範疇和組織擔任領導角色。這個強大的網絡潛力很大，可以幫助進一步推動和促進政治與公共行政教育和研究的發展。在過去幾年中，政政系跟香港其他高等教育學術單位一樣，曾遇到並克服

了不少重大挑戰。在教授、學生和校友們的支持下，學系已準備就緒為持續卓越開創新的道路。我希望學系即將進行的重組能促進比較政治、國際關係、公共行政和政治哲學等子領域之間的協同作用，並吸引不同持份者對政治和公共行政研究的興趣、資源和支持。

林維峯教授

香港大學政治與公共行政學系主任

—— 1988年畢業生



# ○○ GPA Outstanding Alumni Scholars

## *Prof. Ho Tat Kei, Alfred*

When I entered the Department, the teachers told us that many alumni were making significant contributions in the government, business, and social welfare sectors. Therefore, they encouraged us to continue this tradition. Indeed, the GPA has nourished numerous talented individuals, which can be attributed to the Department's emphasis on broad theoretical knowledge, critical thinking, teacher-student communication, and encouragement for students to find their own paths. This academic atmosphere is the hallmark of GPA and the secret to its success in nurturing interdisciplinary talents.

After graduation, I was fortunate enough to receive a scholarship from CUHK to pursue a Master's degree in Public Administration at Indiana University in the United States. After that, I continued to complete my doctoral studies there, focusing on policy analysis and public finance. In 1998-2020, I held teaching positions at various institutions in the United States. In 2021, I finally had an opportunity to return to Hong Kong and now serve as the head of the Department of Public and International Affairs at City University of Hong Kong.

I have continuously learned and delved into the study of performance budgeting and management, e-government, government innovation, and citizen participation over the past 20 years. In addition to conducting theoretical exploration and empirical research, I have collaborated with policymakers, public service professionals, and various stakeholders in different countries and localities to explore how governments may improve their policy measures and administrative practices. I believe that this kind of academic work has great social value, as the research findings are more likely to have practical impact on government administration and policy-making. In June 2023, I had the honour of being appointed as a member of the Advisory Group of the Policy Unit of the Chief Executive of the HKSAR. Recently, I have also collaborated with different industry associations, regional organizations, and national-level think tanks to pursue research cooperation. I hope to utilize these opportunities to contribute my research insights and observations to

the development of Hong Kong and the country.

CUHK has a profound heritage in Chinese culture and history. Simultaneously, the GPA Department, along with other social science departments, possesses a strong foundation in research. The Department's interpersonal connections in various sectors such as politics, business, academics, and research over the past 50 years, I believe, can be fruitfully utilized. If the Department leverages these resources and inherent advantages, and aligns itself with the key developments of CUHK, such as research in big data analytics, technological application, and public health, it can undoubtedly make significant contributions in Hong Kong and beyond.

As Professor LI Choh-ming, the founding vice-chancellor of CUHK, pointed out: "... CUHK is a university that integrates the realm of Chinese culture into various disciplines..." At present, the world is rethinking and reconstructing the post-World War II world order and cultural rules. The GPA Department can seize this opportunity, utilize Hong Kong's geographical and historical advantages as a hub for East-West cultural exchange and integration, and lead the world in reacquainting with Chinese culture and social-economic development. Ultimately, it can be positioned to find more efficient, fairer, and sustainable governance systems and strategies for Hong Kong, the nation, and the world.



*Prof. Ho Tat Kei, Alfred*

Head, Department of Public and  
International Affairs, CityU

——— 1991 Graduate



## 何達基教授

當我入學的時候，老師已和我們說，很多師兄師姐，都在政府，商界和社福界擔當重要的角色，貢獻良多，所以鼓勵我們繼續這個傳承。的確，政政系人才輩出，這成就有賴於多年來學系重視廣博的理論閱覽，批判思維，師生交流，並且鼓勵學生尋找適合自己的路向；這種學術氛圍是中大政政的特色，亦是其成功孕育跨界別人才的秘訣。

畢業之後，我有幸拿到香港中文大學的一個獎學金，到美國印第安納大學修讀公共行政碩士課程，之後更完成了博士課程，主修政策分析和公共財政。在1998-2020期間，在美國不同的院校擔任教職。在2021年，終於有機會回到香港服務，在香港城市大學的公共及國際事務系當系主任。

在過去20多年，我不斷學習和鑽研有關績效預算和管理，電子政務，政府創新，及公民參與這幾個範疇。除了做理論探索和實證研究外，我有不少研究，是與政策制定者、公共服務從業人員、和社會不同的持份者共同合作，探索政府應該採納的措施和行政管理方法。我覺得這樣的學術探索和研究，有更大的社會價值，研究成果會更“落地”，更可能影響政府的施政和政策制定。在2023年6月，我有幸被委任為香港特區行政長官政策組的顧問團成員之一，最近亦與不同行業團體、地區組織、及國家級智庫做合作研究。我希望利用這些契機，把自己過去的研究心得和看見，貢獻香港和國家的發展。



香港中文大學有深厚的中國文化和歷史傳承；同時，政政系和其他社會科學學系有極強的研究底蘊，加上政政系50多年來在政商社學研幾個界別的人際脈絡，我相信政政系如果能夠好好利用這些資源和先天優勢，並配合香港中文大學其他的重點發展，例如大數據分析、科技應用、和公共衛生的強勢發展，定必大有作為。

正如香港中文大學創校校長李卓敏教授指出：「香港中文大學是把中國文化的境界融合到各學科的大學...」現今全世界，對第二次世界大戰結束後的世界秩序和文化規則正進行反思和重構，政政系可以把握這個機會，利用香港作為中西文化交流和融合的地理和歷史優勢，帶領世界再次認識中國文化和社會經濟的發展，並以中西方的智慧和經驗，為香港、國家、和全世界找出更有效率、更公平、和更可持續地發展的新治理體制和策略。

### 何達基教授

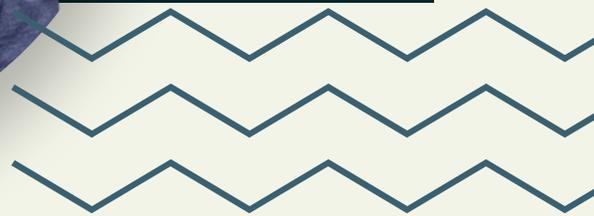
香港城市大學公共及國際事務系主任

—— 1991年畢業生

# - CPA News -

## Sharing from Prof. Seanon Wong

### The promotion to Associate Professor



On January 18, I was promoted to the rank of Associate Professor. I remember the date well because it was also my birthday. I could not have wished for a better present! It was a moment of pride for any junior scholar. But I know I cannot claim the accomplishment alone. I owe much to those around me, and to the support the university has given me along the way.

Senior colleagues have showered me with sage advice. They helped me navigate and survive the often dread-inducing waters of academia. The resources the university provided – for instance, the trips I was able to make to international conferences to collect feedback on my work – were crucial. The administrative staff – the unsung heroes of any university bureaucracy – made sure everything ran smoothly and efficiently behind the scenes. Oftentimes, my students were also my best teachers. They pointed out blind spots in my research, brought in new perspectives, and nudged me in directions I would never have discovered on my own. In short, my gratitude goes to all corners. The last seven-plus years at CUHK have been the most fruitful and meaningful in my life. I look forward to many more to come!

# - Co-Intelligence -

Student sharing - WONG Wing Yi



Within 2 months of my internship at PORI, I learned and tried different tasks in various fields. For the Research & Fieldwork field, I have learned about how to do random telephone surveys. I helped the quality checking of telephone surveys, and modified the result. For the online surveys, I took part in the questionnaire design stage, including reviewing and adjusting the questions to ensure a good experience for respondents, adjusting the formatting of the document and sometimes translating questions. Also, for the mail surveys, I drafted invitation emails, prepared the text to be used in online application forms and invited different stakeholders to join our studies. For the qualitative focus group surveys, I helped in drafting a focus group discussion guide. For example, for the exotic pets studies, the project collaborators would like to understand pet traders' perspectives, and we had to research and understand perceptions of local legislation, potential areas for consensus around certain legislative enhancements, and the possibility for support for government positions on issues before drafting the questionnaire, which was interesting and challenging.

Moreover, I was responsible for different administrative tasks, including news clipping of PORI news, press release and report, preparing and handling Press Conference, updating and preparing PowerPoint slides, venue setting, the Q&A section of the press, the social media update, and last but not least, the counter service such as answering phone calls and different daily services. As my first internship and first job, I am glad to work in PORI. I learned from my colleagues, applied my studies, and learned from my major to related tasks. There are not many local independent NGO/ academic institutions in Hong Kong that are not supported by the government. It is encouraging and I appreciate how PORI keep their professional and academic honesty during this time.



# - GPA Events -

## Workshop on Research, Writing and Publishing in Social Sciences



### **The Department Holds Workshop on Research, Writing and Publishing in Social Sciences by Professor TANG Shui-yan**

On 29 March 2023, the Department held a research workshop on Research, Writing, and Publishing in the Social Sciences. This workshop was led by Professor TANG Shui-yan, a United College Distinguished Visiting Scholar and the Frances R. and John J. Duggan Professor from the University of Southern California (USC).



The workshop covered a wide range of topics including how to overcome psychological obstacles for productive writing, and how to write journal articles and grant proposals. As an alumnus of GPA and a renowned scholar in public policy and management, Prof. Tang shared with the audience his experience in dealing with the intricacies of academic writing and publishing. He also encouraged young scholars to develop the passion for writing as the art and craft and continue to improve their skills. Students and faculty members from within and outside of the department enthusiastically participated in the workshop.



# - Teaching Corner -



*Prof. NIP Tak Kuen, Patrick*  
**Honorary Professor, Faculty of Social Science, CUHK**

Having worked in the Government for 36 years as a civil servant and a political appointee, it has been a wonderful and rewarding experience to teach at the GPAD on "Public Governance and Civil Service in Hong Kong" together with Dr Kay Lam early this year. Consolidating my government experience with real case studies, I shared with students the topics on the Civil Service, the Political Appointment System, the Public Policy Process and Policy coordination and implementation. It also provided me with the opportunity to put the past working experience in the academic framework of politics and public administration for review. I enjoyed very much the thoughtful individual and group presentations made by the students and the interesting and thought-provoking exchanges with the class.

During the academic year, I also had the opportunity to give a lecture on the "Hong Kong Population Policy" at the Public Policy Workshop course; share at the Shaw College High Table Dinner on my anti-epidemic experience from SARS to COVID-19; share at a workshop of the Communications and Public Relations Office on "Crisis Management"; and spoke at the 10th Anniversary High Table Dinner of the MSSC Programme in Government and Politics (Greater China) (GPGC) on "Reflections on the Implementation of the 'One Country, Two Systems' Policy".

I would encourage students to better understand the history leading to the formulation and implementation of the "One Country, Two Systems" policy; and the constitutional order of the Hong Kong Special Administrative Region, which form the foundation for the study of governance and public administration in Hong Kong.

I would also encourage students to better equip themselves with solid knowledge, rational thinking and critical mind with a view to building a better society for Hong Kong and the Country, in their respective positions after graduation, whether within the political structure and system or in the civil society.

- Star Researcher -

## Publication by Prof. Carlos Lo



**Prof. Carlos Lo**  
**Professor and Department Head**

Liu, N., Folmer, C.P., Lo, C.W.H. and van Rooij, B. 2023. Situational Voluntary Compliance: C Adherence to COVID-19 Social Distancing Guidelines in the 2020 Local Outbreak in Beijing. *China Review*, Vol. 23, No. 3, pp. 31-69.

### Abstract

To mitigate the COVID-19 pandemic many countries have adopted mandatory social distancing measures, but in China, social distancing was implemented only as an advisory guideline. The present paper seeks to understand whether, and why Chinese citizens adhered to such social distancing advice. The data, derived from a survey in the 2020 local outbreak in Beijing, show that voluntary compliance was hardly influenced by motivational predictors, but was almost exclusively dependent on a single, key situational predictor, namely people's practical capacity to follow social distancing. These findings demonstrate that the emphasis on intrinsic and extrinsic motivations in existing compliance research does not do justice to the situational nature of voluntary compliance observed within this particular context. We discuss theoretical implications of these findings for the compliance literature. Moreover, we use these findings to provide (tentative) insight into the compliance challenges that China is facing at the current stage of the pandemic, and to speculate about ways in which compliance may be enhanced during the present or future pandemic outbreaks in China.

# - Star Researcher -

## Prof. Carlos Lo's Editorial Appointments



Prof. Carlos Lo  
Professor and Department Head

Prof. Lo was invited to serve as a Co-Editor of *Journal of Environmental Policy and Planning* commencing on May 2023 after being a member of the journal's International Editorial Advisory Board since 2016. Earlier he was invited to sit in the Editorial Advisory Board of *Environmental Politics* in November 2022. These are two premium journals in Development Studies and Political Science respectively.



## - Star Researcher -

### Publication by Prof. Vivian Zhan - 1



Prof. ZHAN Jing Vivian  
Professor

Li, Jun, and Jing Vivian Zhan (2023). "Environmental Clientelism: How Private Enterprises Lobby under Environmental Crackdowns in China," *the China Quarterly*, online first.



#### Abstract

China's environmental crackdowns under Xi Jinping have led to a sweeping shutdown of private enterprises. To circumvent this, enterprises have developed different survival strategies including direct lobbying to government officials and indirect lobbying through business associations. Based on comparative case studies of environmental lobbying in Chinese cities, our research finds that larger enterprises, enjoying more economic leverage, tend to lobby directly using their own political connections to sway environmental enforcement. By contrast, smaller enterprises are excluded from these clientelist networks and have to lobby through business associations, the effectiveness of which hinges on the support of large enterprises. Therefore, we argue that although the Chinese government's increasingly stringent environmental policies have shrunk the lobbying (and living) space for private enterprises, the existence of environmental clientelism protects economically powerful and politically connected private enterprises but sacrifices the others in the implementation of environmental policies.

## - Star Researcher -

### Publication by Prof. Vivian Zhan - 2



Prof. ZHAN Jing Vivian  
Professor



Zhan, Jing Vivian, and Jiangnan Zhu (2022). "Policy Coordination and Selective Corruption Control in China," *Policy Studies Journal*, online first.

#### Abstract

In autocracies facing widespread corruption, the allocation of the scant attention available for fighting corruption strongly affects corruption control. Although research has found that authoritarian regimes tend to fight corruption selectively, it is unknown whether and how autocracies allocate attention across different policy areas to combat corruption. We propose that single-party authoritarian regimes can steer anticorruption attention to the policy domains prioritized by the central authority through the mechanism of cross-organizational policy coordination. Using original datasets compiled from Chinese governmental and procuratorial policy papers from 1998 to 2016, we demonstrate that Chinese prosecutors direct anticorruption attention to the policy domains accentuated in the central government's major reforms. Our field interviews support this finding and reveal possible disruption of anticorruption efforts in policy domains falling off the central government's top list. Thus, we extend the research on political influence over anticorruption agencies and show that single-party regimes can instrumentalize anticorruption to serve the government's policy agenda, driving the allocation of limited anticorruption attention across policy areas.

# GPGC 10TH ANNIVERSARY

## GPGC Is Turning Ten! - Message from Prof. Vivian Zhan

Since the Department of Government and Public Administration launched the MSc in Government and Politics (Greater China) (GPGC) in 2012, the GPGC programme has steadily grown into a reputable and forward-looking incubator of creative and methodologically rigorous analysts of government and politics in Greater China. In the past ten years, the GPGC programme has trained hundreds of young talents who have embarked on thriving careers in fields such as government, media, education, business, civil society, and academia.

On March 24, 2023, the GPGC programme proudly held its 10th Anniversary Celebration Banquet and published a Special Issue to commemorate this milestone. More than 70 students, alumni, teachers, staff, and friends coming from all over Greater China joined this enjoyable and memorable event. Our Guest of Honor, Mr. Patrick NIP Tak-Kuen GBS JP gave a thoughtful and lively presentation on the One Country Two Systems, which aroused stimulating discussion among the audience. Meanwhile, the guests exchanged stories and fond memories about the GPGC programme. The alumni generously shared their life and work experiences with each other and the current students. The GPGC programme is very pleased to witness the achievements of its graduates and facilitate the consolidation and expansion of the alumni network.

With the conclusion of the 10th-anniversary celebration, let's look forward to another ten years of prosperous development of the GPGC programme!

## Dining Etiquette Workshop

24 March, 2023 5-6PM



## GPGC 10th Anniversary Celebration Banquet

24 March, 2023 7-9PM



# - Postgraduate Updates -

## MPUP 10TH ANNIVERSARY

In celebration of the 10th Anniversary of the founding of MSSc in Public Policy, the programme office organized a dinner on 10 December 2022 at the Gastronomy Club, Cheng Yu Tung Building, CUHK.

The dinner was filled with events lined up for the evening, including a welcoming address by the Programme Director Prof. Carlos Lo, a keynote speech given by Mr. Jasper Tsang Yok-Sing, GBM, GBS, JP, a group-photo taking session and a ceremony presenting Admission Scholarship to awardees in 2022-23 academic year. Mr. Tsang's sharing and insights on Developments in China's Policy on Hong Kong have been very well received by all MPUP faculty members, students and alumni. It was a wonderful evening filled with laughter and a warm occasion to get together with former and current teachers, distinguished guests and old friends.



# MPUP & GPGC GRADUATION CEREMONY



Congratulations to MPUP & GPGC Class of 2022! With a breezy fall afternoon as the backdrop for the November 25 convocation ceremony at the University Mall, CUHK, it certainly was a memorable day, full of emotion. We are proud of your accomplishments and offer our best wishes for your next life chapter! Now that you are an official Alumni of MPUP & GPGC, and part of the worldwide community of Department of GPA, CUHK, we look forward to hearing about where your education leads you. We wish you every success in your future endeavors. Stay strong and keep going!

## MPUP



## GPGC



# PROGRAMME EXPLORATION DAY



 **24 May 2023**

The GPA Department took part in the CUHK Programme Exploration Day for JUPAS applicants on 24 May 2023. The event aims to help JUPAS applicants develop a better understanding of the programmes and the latest admission information, before they finalise their JUPAS programme choices.



Morning and afternoon sessions of "Introduction to the GPA Programme" were delivered by the GPA Admission Coordinator, Prof. MA Ngok. The two sessions thoroughly explained the GPA Department's admission requirements alongside the free and flexible curriculum, as well as the student life and career prospect as a GPA student. Besides, exclusive programme features including exchange opportunities, scholarships and internship programmes were also discussed by Prof. Ma. The participants were also able to explore the CUHK campus via a campus tour from the United College to the Beacon, and to communicate and chat with GPA student ambassadors during the event.



# LEADERSHIP TRAINING PROGRAM ON SUSTAINABLE BUSINESS



In today's rapidly changing world, sustainability has become a crucial aspect of business success. To equip SME owners and managers with the knowledge, skills, and strategies needed to navigate the complex challenges and opportunities of sustainable business practices, the Centre for Business Sustainability has recently launched a lectures training program on Sustainable Business, together with SME Sustainability Society.

The program adopted a holistic approach, inviting scholars from a broad range of disciplines and practitioners to share their insights and experiences on sustainability agendas. Participants will gain a deep understanding of 12 key areas such as climate change, sustainable finance, green consumption, management information system, social responsibility, strategies and entrepreneurship.

The programme started with the lecture by Prof. Carlos Lo, provided a fundamental understanding of Corporate Social Responsibility (CSR) in terms of sustainability and ESG. It then highlights CSR's business values and relevance from a stakeholder perspective. In the latest session, Prof. Kevin Au and Dr Frank Ng at the Department of Management explored the opportunities and challenges of Social Enterprises and showcased how a startup captured a business opportunity while addressing social needs and making a positive contribution to sustainable development.

The participants also took ample opportunities to network, collaborate, and exchange ideas with a diverse group of like-minded executives from various industries.



**Prof. Carlos Lo**  
Department Head, Department of Government and Public Administration;  
Director, Centre for Business Sustainability, CUHK



**Prof. Amos Tai**  
Associate Professor, Earth and Environmental Science Programme, Faculty of Science, CUHK  
introduced the fundamentals of Climate change, the science behind it, its cause and impacts.



**Dr. Shih-chia Wu,**  
Professional Consultant, School of Journalism and Communication, CUHK  
examined Sustainability Communication



**Prof. Darwin Choi (Right)**  
Associate Professor, Department of Finance, CUHK and  
**Ms. Serena Mak (middle)**  
Executive Director, Sustainable Finance, Institutional Banking Group, DBS Bank Hong Kong Limited, shared the trends and real world insights in impact investment.



**Prof. Kevin Au and Dr. Frank Ng**

# Stay Connected With GPA

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GPA Alumni Information Updates:

To change your contact details, please fill in the form below.  
<https://cloud.itsc.cuhk.edu.hk/webform/view.php?id=5086636>

If you have any news, comment, or anything that we can include in the next issue of newsletter, please contact us by email ([yannesyuen@cuhk.edu.hk](mailto:yannesyuen@cuhk.edu.hk)).

Admission and Public Relations Committee,  
Department of Government and Public Administration  
Secretary: Miss Yannes Yuen



3/F, T.C. Cheng Building,  
The Chinese University of Hong Kong, N.T., Hong Kong  
Phone: (852) 3943 5431 | Fax: 2603 5229  
Email: [gpadept@cuhk.edu.hk](mailto:gpadept@cuhk.edu.hk)  
<http://www.gpa.cuhk.edu.hk>

