

# Circulant Preconditioners for Markov Modulated Poisson Processes and Their Applications to Manufacturing Systems

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## Abstract

Markov-modulated Poisson process (MMPP) is a generalization of Poisson process and is commonly used in modeling the input process of communication systems such as data traffic systems and ATM networks. In this paper, we give fast algorithms for solving queueing systems and manufacturing systems with MMPP inputs. We consider queueing systems where the input of the queues is a superposition of MMPP which is still an MMPP. The generator matrices of these processes are tridiagonal block matrices with each diagonal block being a sum of tensor product of matrices. We are interested in finding the steady state probability distributions of these processes which are the normalized null-vectors of their generator matrices. Classical iterative methods, such as the block Gauss-Seidel method are usually employed to solve for the steady state probability distributions. They are easy to implement, but their convergence rates are slow in general. The number of iterations required for convergence increases like  $O(m)$  where  $m$  is the size of the waiting spaces in the queues. Here, we propose to use the preconditioned conjugate gradient method. We construct our preconditioners by taking circulant approximations of the tensor blocks of the generator matrices. We show that the number of iterations required for convergence increases at most like  $O(\log_2 m)$  for large  $m$ . Numerical results are given to illustrate the fast convergence.

As an application, we apply the MMPP to model unreliable manufacturing systems. The production process consists of multiple parallel machines which produce one type of product. Each machine has exponentially distributed up time, down time and processing time for one unit of product. The inter-arrival of a demand is exponentially distributed and finite backlog is allowed. We consider hedging point policy as the production control. The average running

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cost of the system can be written in terms of the steady state probability distribution. Our numerical algorithm developed for the queueing systems can be applied to obtain the steady state distribution for the system and hence the optimal hedging point. Furthermore, our method can be generalized to handle the case when the machines have more general type of repairing process distribution such as the Erlangian distribution.

**Key Words.** Markov-Modulated Poisson Process, Preconditioned Conjugate Gradient Squared Method, Manufacturing Systems, Hedging Point Policy.

**Subject Classifications.** 65C20, 65F10.

## 1 Introduction

The Markov-modulated Poisson process (MMPP) is a generalization of the Poisson process and is widely used as the input model of communication systems such as data traffic systems [8] and ATM networks [23]. An MMPP is a Poisson process whose instantaneous rate is itself a stationary random process which varies according to an irreducible  $n$ -state Markov chain. If  $n$  is 1, then the process is just a Poisson process. We say that the MMPP is in phase  $k$ ,  $1 \leq k \leq n$ , when the underlying Markov process is in state  $k$ , and in this case the arrivals occur according to a Poisson process of rate  $\lambda_k$ . The process is characterized by the generator matrix  $Q$  of the underlying Markov process and the rates  $\lambda_1, \lambda_2, \dots, \lambda_n$ .

In this paper, we first discuss a numerical algorithm for solving the steady state probability distributions of queueing systems with MMPP inputs. We then relate queueing systems with MMPP inputs to the production process in unreliable manufacturing systems under the hedging point production control. Our algorithm can be applied to solving for the steady state probability distribution of these systems and hence their optimal hedging points.

We consider a queueing system with  $(q + 1)$  trunks, where each trunk has  $m$  waiting spaces and  $s$  multiple exponential servers. The analysis of these queueing systems can be used to determine call congestions in teletraffic networks with alternate routing, see Hellstern [13]. A call will overflow to other trunks if its first destination trunk is full and will be blocked from the system if all the trunks are full. The analysis of these queueing systems can be decomposed into the study of each trunk independently, see Hellstern [13]. For each trunk, the overflow from other trunks is modeled by a  $2^q$ -state MMPP which is a superposition of  $q$  independent 2-state MMPPs, i.e. each trunk is an (MMPP/M/s/s + m) queue. The generator matrices of these processes are  $(s + m + 1)2^q \times (s + m + 1)2^q$  tridiagonal block matrices with each diagonal block being a sum of tensor product of matrices. We are interested in finding the steady state probability distributions of the queues which are the normalized null-vectors of the generator matrices.

Usually classical iterative methods, such as the block Gauss-Seidel method, are used to solve for the steady state probability distribution. They are easy to implement, but their convergence rates are slow in general, see numerical results in §7. Here, we propose to use the Preconditioned Conjugate Gradient (PCG) method. Our preconditioners are constructed by taking circulant

approximation of the tensor blocks of the generator matrix. We prove that the preconditioned system has singular values clustered around 1 independent of the size of the waiting spaces  $m$ . Hence the conjugate gradient method will converge very fast when employed to solving the preconditioned system for large  $m$ . In fact, we prove that the number of iterations required for convergence grows at most like  $O(\log_2 m)$ . Numerical examples are given in §7 to illustrate the fast convergence. For the case of single server ( $s = 1$ ), our generator matrix corresponds to a class of Quasi-Birth-Death (QBD) process which can be solved efficiently by the folding algorithm, see Ye and Li [22]. We will compare the complexity of our PCG method with that of the folding algorithm in §7. The cost of our PCG method increases slower than that of the folding algorithm when the problem size increases. In fact, for large values of  $q$ , ( $q \geq 6$ ), PCG type method is more efficient than the folding algorithm.

The analysis of the MMPP queueing systems can be applied to the production planning of manufacturing systems. We consider manufacturing systems of multiple parallel machines producing one type of product. Usually positive inventory is stored to hedge against uncertain situations such as breakdown of machines and shortfall of products, see Akella and Kumar [1]. It is well-known that the hedging point policy is optimal for one-machine manufacturing systems in some simple situations, see [1, 3, 10, 11]. For two-machine flowshops, hedging policies are no longer optimal but near-optimal, see [16, 15]. A hedging point policy is characterized by a number  $h$ : the machines keep on producing the product at the maximum possible production rate if the inventory level is less than  $h$ , maintain the inventory level  $h$  as far as they can if the inventory level reaches  $h$ , and stop producing if the inventory level exceeds  $h$ . When the optimal policy is a zero-inventory policy (i.e. the hedging point is zero), then the policy matches with the just-in-time (JIT) policy. The JIT policies have strongly been favored in real-life production systems for process discipline reasons even when they are not optimal. By using the JIT policy, the TOYOTA company can manage to reduce work-in-process and cycle time in the presence of the stochastic situations mentioned above, see Monden [14]. We focus ourselves in finding optimal hedging point policies for the manufacturing systems.

We note that in [1, 3, 10, 11], only one-machine systems are considered and in addition the repairing process of the machine is assumed to be exponentially distributed. Ching and Zhou [6] then consider one-machine manufacturing systems with the repairing process being Erlangian distributed. Our algorithm proposed here can deal with the more general case of multiple machines. Each machine is unreliable and has exponential up time and down time, and the demand is a Poisson process. The production process of the machines can be modeled as an MMPP. The generator matrix for the machine-inventory system is a particular case of the queueing systems discussed above, with the queue size  $m$  being the size of the inventory which in practice can easily go up to the thousands. Our numerical method developed for the queueing networks above is well suitable for solving the steady state probability distribution for these processes. Given a hedging point, the average running cost of the machine-inventory system can be written in terms of the steady state probability distribution. Hence the optimal hedging point can also be obtained. Moreover our algorithm can also handle the case when the repair time has a more general distribution, e.g. the Erlangian distribution.

The outline of the paper is as follows. In §2, we give the generator matrix for the queueing

system (MMPP/M/s/s + m). In §3, we construct preconditioners by taking circulant approximations of the tensor blocks of the generator matrices. In §4, we prove that the preconditioned systems have singular values clustered around 1. The cost count of our method is given in §5. In §6, we applied our method to the production planning of manufacturing systems with multiple parallel machines. Numerical examples are given in §7 to illustrate the fast convergence rate of our method. Finally concluding remarks are given in §8.

## 2 The Queueing System

In this section, we present the queueing system (MMPP/M/s/s + m) arising in telecommunication networks, see for instance Hellstern [13]. In order to construct the generator matrix of the queueing process, we first define the following queueing parameters:

- (i)  $1/\lambda$ , the mean arrival time of the exogenously originating calls,
- (ii)  $1/\mu$ , the mean service time of each server,
- (iii)  $s$ , the number of servers,
- (iv)  $m$ , the number of waiting spaces in the queue,
- (v)  $q$ , the number of overflow queues, and
- (vi)  $(Q_j, \Lambda_j)$ ,  $1 \leq j \leq q$ , the parameters of the MMPP's modeling overflow parcels, where

$$Q_j = \begin{pmatrix} \sigma_{j1} & -\sigma_{j2} \\ -\sigma_{j1} & \sigma_{j2} \end{pmatrix} \quad \text{and} \quad \Lambda_j = \begin{pmatrix} \lambda_j & 0 \\ 0 & 0 \end{pmatrix}. \quad (1)$$

Here  $\sigma_{j1}$ ,  $\sigma_{j2}$  and  $\lambda_j$ ,  $1 \leq j \leq q$ , are positive MMPP parameters. Conventionally, an infinitesimal generator  $Q$  has non-negative off-diagonal entries and zero row sum. For ease of presentation, in our discussion, all the infinitesimal generators are of the form  $-Q^t$  which has non-positive off-diagonal entries and zero column sum.

The input of the queue comes from the superposition of several independent MMPPs, which is still an MMPP and is parametrized by two  $2^q \times 2^q$  matrices  $(Q, \Gamma)$ . Here

$$Q = (Q_1 \otimes I_2 \otimes \cdots \otimes I_2) + (I_2 \otimes Q_2 \otimes I_2 \otimes \cdots \otimes I_2) + \cdots + (I_2 \otimes \cdots \otimes I_2 \otimes Q_q), \quad (2)$$

$$\Lambda = (\Lambda_1 \otimes I_2 \otimes \cdots \otimes I_2) + (I_2 \otimes \Lambda_2 \otimes I_2 \otimes \cdots \otimes I_2) + \cdots + (I_2 \otimes \cdots \otimes I_2 \otimes \Lambda_q) \quad (3)$$

and

$$\Gamma = \Lambda + \lambda I_{2^q},$$

where  $I_2$  and  $I_{2^q}$  are the  $2 \times 2$  and  $2^q \times 2^q$  identity matrices respectively and  $\otimes$  denotes the Kronecker tensor product. In the following, we will drop the subscript of the identity matrix  $I$  if the dimension of the matrix is clear from the context.

We can regard our (MMPP/M/s/s + m) queue as a Markov process on the state space

$$\{(i, j) \mid 0 \leq i \leq s + m, 1 \leq j \leq 2^q\}.$$

The number  $i$  corresponds to the number of calls at the destination, while  $j$  corresponds to the state of the Markov process with generator matrix  $Q$ . Hence the generator matrix of the queueing process is given by the following  $(s + m + 1)2^q \times (s + m + 1)2^q$  tridiagonal block matrix  $A$ :

$$A = \begin{pmatrix} Q + \Gamma & -\mu I & & & & & & & 0 \\ -\Gamma & Q + \Gamma + \mu I & -2\mu I & & & & & & \\ & \ddots & \ddots & \ddots & & & & & \\ & & -\Gamma & Q + \Gamma + s\mu I & -s\mu I & & & & \\ & & & \ddots & \ddots & \ddots & & & \\ & & & & -\Gamma & Q + \Gamma + s\mu I & -s\mu I & & \\ 0 & & & & & -\Gamma & Q + \Gamma + s\mu I & -s\mu I & \\ & & & & & & -\Gamma & Q + s\mu I & \end{pmatrix}. \quad (4)$$

For simplicity, let us write  $n = (s + m + 1)2^q$ . The steady state probability distribution vector  $\mathbf{p} = (p_1, p_2, \dots, p_n)^t$  is the solution to the matrix equation  $A\mathbf{p} = \mathbf{0}$  with constraints

$$\sum_{i=1}^n p_i = 1$$

and

$$p_i \geq 0, \quad \text{for all } 1 \leq i \leq n.$$

Note that the matrix  $A$  is irreducible, has zero column sums, positive diagonal entries and non-positive off-diagonal entries. From Perron-Frobenius theory, the matrix  $A$  has a 1-dimensional null-space with a positive null-vector, see Varga [20, p.30]. Therefore the steady state probability distribution vector  $\mathbf{p}$  exists.

Many useful quantities such as the steady state distribution of the number of calls at the destination, the blocking probability and the waiting time distribution can be obtained from the vector  $\mathbf{p}$ , see Hellstern [13]. We note that  $\mathbf{p}$  can be obtained by normalizing the solution  $\mathbf{x}$  of the non-singular system

$$G\mathbf{x} \equiv (A + \mathbf{e}_n \mathbf{e}_n^t)\mathbf{x} = \mathbf{e}_n. \quad (5)$$

Here  $\mathbf{e}_n = (0, \dots, 0, 1)^t$  is an  $n$ -vector. The matrix  $G$  is non-singular because it is irreducible diagonally dominant with the last column being strictly diagonal dominant. We will solve the linear system (5) by conjugate gradient (CG) type methods, see [2, 18]. The convergence rate of CG type methods depend on the distribution of the singular values of the matrix  $G$ . The more clustered the singular values of  $G$  are, the faster the convergence rate will be, see Axelsson and Barker [2].

However, this is not the case for our matrix  $G$  and we will see in the numerical results in §7 that the convergence for the system (5) is very slow. To speed up the convergence, a preconditioner is used. In essence, we solve, instead of (5), the preconditioned system

$$GC^{-1}\mathbf{w} = \mathbf{e}_n \tag{6}$$

for  $\mathbf{w}$  by CG type methods. Obviously, the solution  $\mathbf{x}$  to (5) is given by  $C^{-1}\mathbf{w}$ . A good preconditioner  $C$  is a matrix such that it is easy to construct, the preconditioned matrix  $GC^{-1}$  has clustered singular values around one and the preconditioned system  $C\mathbf{y} = \mathbf{r}$  can be solved easily for any vector  $\mathbf{r}$ , see Axelsson and Barker [2]. We will show that our preconditioner satisfies these three criteria in the next three sections.

### 3 Construction of Our Preconditioners

In this section, we discuss the construction of preconditioners for the linear system (6). Our preconditioner  $C$  is constructed by exploiting the block structure of the generator matrix  $A$  in (4). Notice that the generator  $A$  can be written as the sum of tensor products:

$$A = I \otimes Q + B \otimes I + R \otimes \Lambda, \tag{7}$$

where  $B$  and  $R$  are  $(s + m + 1) \times (s + m + 1)$  matrices given by

$$B = \begin{pmatrix} \lambda & -\mu & & & & & & & 0 \\ -\lambda & \lambda + \mu & -2\mu & & & & & & \\ & \ddots & \ddots & \ddots & & & & & \\ & & -\lambda & \lambda + s\mu & -s\mu & & & & \\ & & & \ddots & \ddots & \ddots & & & \\ & & & & -\lambda & \lambda + s\mu & -s\mu & & \\ 0 & & & & & -\lambda & s\mu & & \end{pmatrix}$$

and

$$R = \begin{pmatrix} 1 & & & & 0 \\ -1 & 1 & & & \\ & -1 & \ddots & & \\ & & \ddots & 1 & \\ 0 & & & -1 & 0 \end{pmatrix}.$$

For small  $s$ , we observe that  $B$  and  $R$  are close to the tridiagonal Toeplitz matrices

$$\text{tridiag}[-\lambda, \lambda + s\mu, -s\mu] \quad \text{and} \quad \text{tridiag}[-1, 1, 0]$$

respectively. Our preconditioner is then obtained by taking the ‘‘circulant approximation’’ of the matrices  $B$  and  $R$ , which are defined by  $c(B)$  and  $c(R)$  as follows:

$$c(B) = \begin{pmatrix} \lambda + s\mu & -s\mu & & & -\lambda \\ -\lambda & \lambda + s\mu & -s\mu & & \\ & \ddots & \ddots & \ddots & \\ & & -\lambda & \lambda + s\mu & -s\mu \\ -s\mu & & & -\lambda & \lambda + s\mu \end{pmatrix}, \quad (8)$$

and

$$c(R) = \begin{pmatrix} 1 & & & & -1 \\ -1 & 1 & & & \\ & -1 & \ddots & & \\ & & \ddots & 1 & \\ 0 & & & -1 & 1 \end{pmatrix}. \quad (9)$$

We note that  $c(B)$  and  $c(R)$  are the Strang’s circulant approximations of the Toeplitz matrices  $\text{tridiag}[-\lambda, \lambda + s\mu, -s\mu]$  and  $\text{tridiag}[-1, 1, 0]$  respectively, see Chan [5]. Clearly, we have

**Lemma 1**  $\text{rank}(B - c(B)) = s + 1$  and  $\text{rank}(R - c(R)) = 1$ .

Using the theory of circulant matrices, see Davis [7], we also have

**Lemma 2** *The matrices  $c(B)$  and  $c(R)$  can be diagonalized by the discrete Fourier transform matrix  $F$ , i.e.*

$$F^*(c(B))F = \Phi \quad \text{and} \quad F^*(c(R))F = \Psi$$

where both  $\Phi$  and  $\Psi$  are diagonal matrices. The eigenvalues of  $c(B)$  and  $c(R)$  are given by

$$\phi_j = \lambda(1 - e^{\frac{-2\pi i(j-1)}{s+m+1}}) + s\mu(1 - e^{\frac{-2\pi i(j-1)(s+m)}{s+m+1}}), \quad j = 1, \dots, s + m + 1, \quad (10)$$

and

$$\psi_j = 1 - e^{\frac{-2\pi i(j-1)}{s+m+1}} \quad j = 1, \dots, s + m + 1. \quad (11)$$

Thus, the matrices  $c(B)$  and  $c(R)$  can be inverted easily by using fast Fourier transforms.

We first approximate our matrix  $A$  in (7) (and hence  $G$  in (5)) by

$$D = I \otimes Q + c(B) \otimes I + c(R) \otimes \Lambda. \quad (12)$$

We observed that  $D$  is irreducible, has zero column sums, positive diagonal entries and non-positive off-diagonal entries. Hence  $D$  is singular and has a null-space of dimension one. Moreover,  $D$  is unitarily similar to a diagonal block matrix:

$$(F^* \otimes I)D(F \otimes I) = I \otimes Q + \Phi \otimes I + \Psi \otimes \Lambda = \text{diag}(D_1, C_2, C_3, \dots, C_{s+m+1}). \quad (13)$$

Here the blocks are

$$C_i = Q + \phi_i I + \psi_i \Lambda, \quad i = 2, \dots, s + m + 1, \quad (14)$$

and  $D_1 = Q$  with  $D_1$  being the only singular block.

Let

$$C_1 = Q + \mathbf{e}_{2^q} \mathbf{e}_{2^q}^t, \quad (15)$$

where  $\mathbf{e}_{2^q} = (0, \dots, 0, 1)^t$  is a  $2^q$ -vector. Since  $C_1$  is irreducible diagonally dominant with the last column being strictly diagonal dominant, it is non-singular. Our preconditioner  $C$  for the matrix  $G$  in (5) is defined as

$$C = (F \otimes I) \text{diag}(C_1, C_2, \dots, C_{s+m+1}) (F^* \otimes I), \quad (16)$$

which is clearly non-singular.

## 4 Convergence Analysis

In this section, we study the convergence rate of our algorithm when  $m$ , the number of waiting spaces, is large. In the queueing systems considered in Hellstern [13], the number of waiting spaces  $m$  in each queue is much larger than the number of overflow queues  $q$ . In §6, we apply the MMPP to model manufacturing systems of  $q$  parallel machines and  $m$  possible inventory states. In practice, the number of possible inventory states is much larger than the number of machines in the manufacturing systems and can easily go up to thousands.

We prove that if all the queueing parameters  $\lambda$ ,  $\mu$ ,  $s$ ,  $q$  and  $\sigma_{ij}$  are fixed independent of  $m$ , then the preconditioned system  $GC^{-1}$  in (6) has singular values clustered around 1 as  $m$  tends to infinity. Hence when CG type methods are applied to solving the preconditioned system (6), we expect fast convergence. Numerical examples are given in §7 to demonstrate our claim. We start the proof by the following lemma.

**Lemma 3** *We have  $\text{rank}(G - C) \leq (s + 2)2^q + 2$ .*

**Proof:** We note that by (5), we have  $\text{rank}(G - A) = 1$ . From (7), (12) and Lemma 1, we see that  $\text{rank}(A - D) = (s + 2)2^q$ . From (13), (15) and (16), we see that  $D$  and  $C$  differ by a rank one matrix. Therefore, we have

$$\text{rank}(G - C) \leq \text{rank}(G - A) + \text{rank}(A - D) + \text{rank}(D - C) = (s + 2)2^q + 2.$$

Hence the inequality is proved. □

**Theorem 1** *The preconditioned matrix  $GC^{-1}$  has at most  $2((s + 2)2^q + 2)$  singular values not equal to 1.*



**Proof:** We first note that

$$GC^{-1} = I + (G - C)C^{-1} \equiv I + L_1,$$

where  $\text{rank}(L_1) \leq (s + 2)2^q + 2$  by Lemma 3. Therefore

$$C^{-*}G^*GC^{-1} - I = L_1^*(I + L_1) + L_1,$$

is a matrix of rank at most  $2((s + 2)2^q + 2)$ .  $\square$

Thus the number of singular values of  $GC^{-1}$  that are distinct from 1 is a constant independent of  $m$ . In order to show fast convergence of preconditioned conjugate gradient (PCG) type methods with preconditioner  $C$ , one still needs an estimate of  $\sigma_{\min}(GC^{-1})$ , the smallest singular value of  $GC^{-1}$ . If  $\sigma_{\min}(GC^{-1})$  is uniformly bounded away from zero independent of  $m$ , then the method converges in  $O(1)$  iterations; and if  $\sigma_{\min}(GC^{-1})$  decreases like  $O(m^{-\alpha})$  for some  $\alpha > 0$ , then the method converges in at most  $O(\log_2 m)$  steps, see Van der Vorst [19] or Chan [4, Lemma 3.8.1].

In the remaining of this section, we show that even in the worst case where  $\sigma_{\min}(GC^{-1})$  decreases in an order faster than  $O(m^{-\alpha})$  for any  $\alpha > 0$  (e.g. like  $O(e^{-m})$ ), we can still have a fast convergence rate. Note that in this case the matrix equation (6) is very ill-conditioned. Our trick is to consider a regularized equation of (6) as follows:

$$C^{-*}(G^*G + m^{-4-\beta}I)C^{-1}\mathbf{w} = C^{-*}G^*\mathbf{e}_n \quad (17)$$

where  $\beta$  is any positive constant.

In the following, we prove that the regularized preconditioned matrix

$$C^{-*}(G^*G + m^{-4-\beta}I)C^{-1}$$

has eigenvalues clustered around 1 and its smallest eigenvalues decreases at a rate no faster than  $O(m^{-4-\beta})$ . Hence PCG type methods will converge in at most  $O(\log_2 m)$  steps when applied to solving the preconditioned linear system (17). Moreover, we prove that the 2-norm of the error introduced by the regularization tends to zero at a rate of  $O(m^{-\beta})$ . In order to prove our claim, we have to get an estimate of the upper and lower bounds for  $\|C^{-1}\|_2$ . We begin our proof by the following lemma.

**Lemma 4** *Given any matrix  $W$ , if the smallest eigenvalue of  $W + W^*$ , denoted by  $\lambda_{\min}(W + W^*)$ , satisfies  $\lambda_{\min}(W + W^*) \geq \delta > 0$ , then  $\|W^{-1}\|_2 \leq 2/\delta$ .*

**Proof:** For any arbitrary  $\mathbf{x}$ , using the Cauchy-Schwartz inequality, we have

$$\delta\|\mathbf{x}\|_2^2 \leq \lambda_{\min}(W + W^*)\|\mathbf{x}\|_2^2 \leq \mathbf{x}^*(W + W^*)\mathbf{x} = 2\mathbf{x}^*W\mathbf{x} \leq 2\|\mathbf{x}\|_2\|W\mathbf{x}\|_2.$$

Since  $W\mathbf{x}$  is arbitrary, this implies  $\|W^{-1}\|_2 \leq 2/\delta$ .  $\square$

Now we are ready to estimate  $\|C^{-1}\|_2$ .

**Lemma 5** *Let the queueing parameters  $\lambda, \mu, s, q$  and  $\sigma_{ij}$  be independent of  $m$ . Then there exist positive constants  $\tau_1$  and  $\tau_2$  independent of  $m$  such that*

$$\tau_1 \leq \|C^{-1}\|_2 \leq \tau_2 m^2.$$

**Proof:** We first prove the left hand side inequality. From (16), we see that  $C$  is unitarily similar to a diagonal block matrix. We therefore have

$$\|C\|_2 = \max \{ \|C_1\|_2, \|C_2\|_2, \dots, \|C_{s+m+1}\|_2 \}.$$

Using (14), (10) and (11), it is straightforward to check that  $\|C_i\|_1$  and  $\|C_i\|_\infty$ ,  $1 \leq i \leq s+m+1$ , are all bounded above by

$$\frac{1}{\tau_1} \equiv q \left( \max_j \{ \sigma_{j1} \} + \max_j \{ \sigma_{j2} \} \right) + 2(\lambda + s\mu + 1).$$

Using the inequality

$$\|\cdot\|_2 \leq \sqrt{\|\cdot\|_1 \|\cdot\|_\infty},$$

we see that  $\|C_i\|_2$ ,  $i = 1, \dots, s+m+1$ , are all bounded above by  $1/\tau_1$ . Thus  $\|C\|_2 \leq 1/\tau_1$  and hence  $\tau_1 \leq \|C^{-1}\|_2$ .

Next we prove the right hand side inequality. We note again by (16) that

$$\|C^{-1}\|_2 = \max \{ \|C_1^{-1}\|_2, \|C_2^{-1}\|_2, \dots, \|C_{s+m+1}^{-1}\|_2 \}.$$

From (15), we can see that  $C_1$  is a  $2^q \times 2^q$  nonsingular matrix with entries independent of  $m$ . Thus  $\|C_1^{-1}\|_2$  is bounded independent of  $m$ . To obtain bounds for  $\|C_i^{-1}\|_2$ ,  $i = 2, \dots, s+m+1$ , we first symmetrize the matrices. Define  $\Sigma = \Sigma_1 \otimes \dots \otimes \Sigma_q$  where

$$\Sigma_j = \begin{pmatrix} 1 & 0 \\ 0 & \frac{\sigma_{j1}}{\sigma_{j2}} \end{pmatrix}, \quad j = 1, \dots, q.$$

We see that  $\|\Sigma\|_2$  and  $\|\Sigma^{-1}\|_2$  are bounded independent of  $m$ . By (1) and (2), we see that  $Q\Sigma$  is a symmetric semi-definite matrix. Thus

$$C_i \Sigma = Q\Sigma + \phi_i \Sigma + \psi_i \Lambda \Sigma, \quad i = 2, \dots, s+m+1,$$

are symmetric matrices too. By (11), we see that  $(\psi_i \Lambda \Sigma + (\psi_i \Lambda \Sigma)^*)$ ,  $i = 2, \dots, s+m+1$ , are diagonal positive semi-definite matrices. Therefore,

$$\lambda_{\min}(C_i \Sigma + (C_i \Sigma)^*) \geq \lambda_{\min}(\phi_i \Sigma + (\phi_i \Sigma)^*), \quad i = 2, \dots, s+m+1. \quad (18)$$

From (10), we have

$$\lambda_{\min}(\phi_i \Sigma + (\phi_i \Sigma)^*) \geq \lambda \|\Sigma^{-1}\|_2^{-1} \sin^2 \left( \frac{(i-1)\pi}{s+m+1} \right), \quad i = 2, \dots, s+m+1.$$

Since

$$\sin \theta \geq \min \left\{ \frac{2\theta}{\pi}, 2\left(1 - \frac{\theta}{\pi}\right) \right\}, \quad \forall \theta \in [0, \pi],$$

we have

$$\begin{aligned} \lambda_{\min}(\phi_i \Sigma + (\phi_i \Sigma)^*) &\geq \lambda \|\Sigma^{-1}\|_2^{-1} \min \left\{ \frac{4(i-1)^2}{(s+m+1)^2}, 4\left(1 - \frac{i-1}{s+m+1}\right)^2 \right\} \\ &\geq \frac{4\lambda}{m^2} \|\Sigma^{-1}\|_2^{-1}, \quad i = 2, \dots, s+m+1. \end{aligned}$$

By Weyl's Theorem [9, p. 181], we then have

$$\lambda_{\min}(\phi_i \Sigma + (\phi_i \Sigma)^*) \geq \frac{\tau}{m^2}, \quad i = 2, \dots, s+m+1,$$

where  $\tau = 4\lambda \|\Sigma^{-1}\|_2^{-1}$  is a positive constant independent of  $m$ .

Thus by (18), we get

$$\lambda_{\min}(C_i \Sigma + (C_i \Sigma)^*) \geq \frac{\tau}{m^2}, \quad i = 2, \dots, s+m+1.$$

Hence by Lemma 4, we have

$$\|\Sigma^{-1} C_i^{-1}\|_2 \leq \frac{2}{\tau} m^2, \quad i = 2, \dots, s+m+1.$$

Therefore,

$$\|C_i^{-1}\|_2 \leq \|\Sigma\|_2 \|\Sigma^{-1} C_i^{-1}\|_2 \leq \frac{2m^2}{\tau} \|\Sigma\|_2 \quad i = 2, \dots, s+m+1.$$

Since  $\|C_1^{-1}\|_2$  is bounded above independent of  $m$ , we have

$$\|C^{-1}\|_2 \leq \max \left\{ \|C_1^{-1}\|_2, \frac{2m^2}{\tau} \|\Sigma\|_2 \right\} \equiv \tau_2 m^2,$$

where  $\tau_2$  is a positive constant independent of  $m$ . Hence we have proved the lemma.  $\square$

**Theorem 2** *Let the queueing parameters  $\lambda, \mu, s, q$ , and  $\sigma_{ij}$  be independent of  $m$ . Then for any positive  $\beta$ , the regularized preconditioned matrix*

$$C^{-*}(G^*G + m^{-4-\beta}I)C^{-1} \tag{19}$$

*has eigenvalues clustered around 1 and the smallest eigenvalue decreases at a rate no faster than  $O(m^{-4-\beta})$ . Furthermore, the error introduced by the regularization is of the order  $O(m^{-\beta})$ .*

**Proof:** We note by Theorem 1 that

$$C^{-*}(G^*G + m^{-4-\beta}I)C^{-1} = I + L_2 + m^{-4-\beta}C^{-*}C^{-1},$$

where  $L_2$  is a Hermitian matrix with  $\text{rank}(L_2) \leq 2((s+2)2^q + 2)$ . By Lemma 5, we have

$$\lim_{m \rightarrow \infty} m^{-4-\beta} \|C^{-*}C^{-1}\|_2 \leq \lim_{m \rightarrow \infty} m^{-\beta} = 0.$$

Thus by Cauchy's interlace theorem [9, p.184], the regularized preconditioned matrix in (19) has eigenvalues clustered around 1 as  $m$  tends to infinity. The error introduced by the regularization is given by  $m^{-4-\beta} \|C^{-*}C^{-1}\|_2$  which by Lemma 5 tends to zero like  $O(m^{-\beta})$ .

As for the smallest eigenvalue of the regularized preconditioned matrix in (19), we note that

$$\min_{\|\mathbf{x}\|_2=1} \frac{\mathbf{x}^*(G^*G + m^{-4-\beta})\mathbf{x}}{\mathbf{x}^*C^*C\mathbf{x}} \geq \frac{\min_{\|\mathbf{x}\|_2=1} \mathbf{x}^*(G^*G + m^{-4-\beta})\mathbf{x}}{\max_{\|\mathbf{x}\|_2=1} \mathbf{x}^*C^*C\mathbf{x}} \geq \frac{\tau_1}{m^{4+\beta}}, \quad (20)$$

where the right-most inequality follows from Lemma 5. We recall that  $\tau_1$  and  $\beta$  are positive constants independent of  $m$ . Hence the smallest eigenvalue of the regularized preconditioned matrix in (19) decreases no faster than  $O(m^{-4-\beta})$ .  $\square$

Thus we conclude that PCG type methods applied to (17) with  $\beta > 0$  will converge in at most  $O(\log_2 m)$  steps, see Van der Vorst [19] or Chan [4, Lemma 3.8.1]. To minimize the error introduced by the regularization, one can choose a large  $\beta$ . Recall that regularization is required only when the smallest singular value of the matrix  $GC^{-1}$  in (6) tends to zero faster than  $O(m^{-\alpha})$  for any  $\alpha > 0$ . In view of Lemma 5 (or cf. (20)), this can only happen when the smallest singular value of  $G$  has the same decaying rate. This will imply that the matrix  $G$  is very ill-conditioned. We note however that in all our numerical tests in §7, we found that there is no need to add the regularization.

## 5 Cost Analysis

In this section, we derive the computational cost of the Preconditioned Conjugate Gradient (PCG) type method. We compare our PCG method with the block Gauss-Seidel (BGS) method used in Hellstern [13] and the folding algorithm of Ye and Li [22]. We show that the cost for PCG type algorithms is  $O(2^q(s+m+1)\log_2(s+m+1) + q(s+m+1)2^q)$ . The computational cost per iteration of the BGS method is  $O((s+m+1)2^{2q})$ , see Hellstern [13]. Thus PCG type methods require an extra  $O(\log_2(s+m+1))$  of work per iteration compared with BGS method. However, as we will soon see in the numerical examples of §7, the fast convergence of our method can more than compensate for this minor overhead in each iteration.

When the queue has single server, i.e.  $s = 1$ , our generator matrix  $A$  corresponds to a class of Quasi-Birth-Death (QBD) process which can be solved efficiently by the folding algorithm of Ye and Li [22]. The complexity of the folding algorithm is approximately  $\frac{26\alpha}{3}2^{3q}\log_2(s+m+1) + 3(s+m+1)2^{2q}$  operations, where  $1 \leq \alpha < 2$ . We will compare the computational cost of

our PCG method with the folding algorithm in §7. Our PCG method is more efficient than the folding algorithm for large problems.

In PCG type algorithms for (6), the main cost per iteration is to compute the matrix-vector multiplication of the form  $GC^{-1}\mathbf{y}$  twice for some vector  $\mathbf{y}$ . By using the block tensor structure of  $A$  in (7), the multiplication of  $G\mathbf{z}$  requires  $(s+m+1)q2^q$  operations for any vector  $\mathbf{z}$ . By (16), we see that  $C^{-1}\mathbf{y}$  is given by

$$(F \otimes I)\text{diag}(C_1^{-1}, C_2^{-1}, \dots, C_{s+m+1}^{-1})(F^* \otimes I)\mathbf{y}.$$

It involves the matrix-vector multiplications of the form

$$(F^* \otimes I)\mathbf{z} \quad \text{and} \quad (F \otimes I)\mathbf{z}.$$

By using fast Fourier transforms, they can be obtained in  $6(s+m+1)2^q \log_2(s+m+1)$  operations. The vector

$$\text{diag}(C_1^{-1}, C_2^{-1}, \dots, C_{s+m+1}^{-1})\mathbf{z}$$

can be obtained by solving  $(s+m+1)$  linear systems involving the matrices  $C_i$ ,  $i = 1, \dots, s+m+1$ . Since each matrix is of size  $2^q \times 2^q$ , if Gaussian elimination is used,  $O((s+m+1)2^{3q})$  operations will be required. We now show that it can be reduced to  $O((s+m+1)q2^q)$  operations.

First we recall from the definitions of  $C_i$ ,  $Q$  and  $\Lambda$  in (14), (2) and (3) that

$$\begin{aligned} C_i = & ((Q_1 + \phi_i I + \psi_i \Lambda_1) \otimes I \otimes \dots \otimes I) + (I \otimes (Q_2 + \phi_i I + \psi_i \Lambda_2) \otimes I \otimes \dots \otimes I) \\ & + \dots + (I \otimes I \otimes \dots \otimes (Q_q + \phi_i I + \psi_i \Lambda_q)) \end{aligned} \quad (21)$$

where  $Q_j$  and  $\Lambda_j$ ,  $j = 1, \dots, q$ , are given in (1). By using Schur's triangularization theorem [9, p.79], we can find  $2 \times 2$  unitary matrices  $U_{ij}$  and lower triangular matrices  $L_{ij}$  such that

$$U_{ij}^*(Q_j + \phi_i I + \psi_i \Lambda_j)U_{ij} = L_{ij}, \quad 1 \leq i \leq s+m+1, \quad 1 \leq j \leq q. \quad (22)$$

For  $i = 1, \dots, s+m+1$ , define

$$U_i \equiv U_{i1} \otimes \dots \otimes U_{iq}$$

and

$$L_i \equiv (L_{i1} \otimes I \otimes \dots \otimes I) + (I \otimes L_{i2} \otimes I \otimes \dots \otimes I) + \dots + (I \otimes I \otimes \dots \otimes I \otimes L_{iq}).$$

We see from (21) and (22) that

$$U_i^* C_i U_i = L_i, \quad 1 \leq i \leq s+m+1.$$

Hence the vector  $C_i^{-1}\mathbf{w}$  can be computed as  $U_i L_i^{-1} U_i^* \mathbf{w}$ .

The vector-matrix multiplication of the form  $U_j \mathbf{w}$  and  $U_j^* \mathbf{w}$  can be done in  $2(q2^q)$  operations by making use of the formula

$$U_j \mathbf{w} = (U_{1j} \otimes I \otimes \dots \otimes I)(I \otimes U_{2j} \otimes I \otimes \dots \otimes I) \dots (I \otimes I \otimes \dots \otimes I \otimes U_{qj})\mathbf{w}.$$

We note that the matrix  $L_i$  is a lower triangular matrix and each row of it has at most  $q$  non-zero entries. Hence  $L_i^{-1}\mathbf{w}$  can be obtained in  $q2^q$  operations. Thus for any vector  $\mathbf{w}$ , the vector  $C_i^{-1}\mathbf{w}$  can be obtained in  $3(q2^q)$  operations. Hence we conclude that the vector

$$\text{diag}(C_1^{-1}, C_2^{-1}, \dots, C_{s+m+1}^{-1})\mathbf{r}$$

can be computed in  $3(s+m+1)q2^q$  operations approximately.

In summary, each iteration of PCG type methods needs  $2(6(s+m+1)2^q \log_2(s+m+1) + 4(s+m+1)q2^q) \approx O(m \log_2 m)$  operations as compared to  $O((s+m+1)2^{2q}) \approx O(m)$  operations required by the BGS method. As we have proved in §4, PCG type methods will converge in at most  $O(\log_2 m)$  steps (see also the numerical results in §7), therefore the total complexity of our methods will be  $O(m \log_2^2 m)$ . As a comparison, the numerical results in §7 show that the number of iterations required for convergence for the BGS method increases linearly like  $O(m)$ . Therefore the total complexity of the BGS method is about  $O(m^2)$  operations.

As for storage, PCG type methods, the folding algorithm and the BGS method require  $O(2^q(s+m+1))$  memory. Clearly, at least  $O(2^q(s+m+1))$  memory is required to store the approximated solution in each iteration.

## 6 The Failure Prone Manufacturing Systems

In this section, we study a general kind of failure prone manufacturing system. These systems consist of  $q$  multiple parallel machines producing one type of product. Each machine is subject to random breakdowns and repairs. The processing time for one unit of product, the up time and the down time of each machine are exponentially distributed. The inter-arrival time of a demand is exponentially distributed. The systems allow finite backlog and a penalty cost is associated with the rejection of a demand. Moreover there is an inventory cost for holding each unit of product and a shortfall cost for each unit of backlog.

The hedging point policy has been shown to be optimal for one-machine one-product manufacturing systems with repair time being exponentially distributed, see [1, 3, 10, 11]. In those works, the discrete inventory levels of the product is approximated by continuous fluid flow model. Analytic optimal control is found to be threshold (hedging point) type by solving a pair of Hamilton-Jacobi-Bellman equations. The control is optimal in the sense that it minimizes the average (or discounted) running cost of the manufacturing systems. In this paper, we focus ourselves in finding the optimal hedging point for the manufacturing systems under consideration.

It should be noted that in [1, 3, 10, 11, 21, 17], only one machine is considered and the machine has only two states, up and down. Here we consider  $q$  parallel unreliable machines. The production process of the machines is then an MMPP. The states of the machines and the inventory level can be modeled as an irreducible continuous time Markov chain. For different values of the hedging point  $h$ , the average running cost  $C(h)$  can be written in terms of the steady state distribution of the Markov chain. Therefore the optimal hedging point can be obtained by varying different values of  $h$ . Let us first define the following parameters for the manufacturing systems as follows (see Ching and Zhou [6]):

- (i)  $q$ , the number of machines,
- (ii)  $1/\sigma_{j1}$ , the mean up time of the machine  $j$ ,  $j = 1, \dots, q$ ,
- (iii)  $1/\sigma_{j2}$ , the mean repair time for the machine  $j$ ,  $j = 1, \dots, q$ ,
- (iv)  $1/\lambda_j$ , the mean processing time for 1 unit of product on machine  $j$ ,  $j = 1, \dots, q$ ,
- (v)  $1/\mu$ , the mean inter-arrival time of demand,
- (vi)  $h$ , the hedging point, and
- (vii)  $g$ , the maximum allowable backlog.

For each machine  $j$ ,  $j = 1, \dots, q$ , let  $Q_j$  be the generator matrix of the machine states and  $\Lambda_j$  be the corresponding production rate matrix. Here

$$Q_j = \begin{pmatrix} \sigma_{j1} & -\sigma_{j2} \\ -\sigma_{j1} & \sigma_{j2} \end{pmatrix} \quad \text{and} \quad \Lambda_j = \begin{pmatrix} \lambda_j & 0 \\ 0 & 0 \end{pmatrix},$$

(cf. (1)). Each machine has two states, either “up” or “down”. Since there are  $q$  machines, there are  $2^q$  states for the system of machines. We denote the set of machines states by  $\Omega$ . The superposition of the  $q$  machines forms an MMPP and is characterized by the following  $2^q \times 2^q$  generator matrix

$$Q = (Q_1 \otimes I_2 \otimes \dots \otimes I_2) + (I_2 \otimes Q_2 \otimes I_2 \otimes \dots \otimes I_2) + \dots + (I_2 \otimes \dots \otimes I_2 \otimes Q_q)$$

(cf. (2)). The corresponding production rate matrix is given by

$$\Lambda = (\Lambda_1 \otimes I_2 \otimes \dots \otimes I_2) + (I_2 \otimes \Lambda_2 \otimes I_2 \otimes \dots \otimes I_2) + \dots + (I_2 \otimes \dots \otimes I_2 \otimes \Lambda_q)$$

(cf. (3)).

We let  $\alpha(t)$  be the state of the system of machines at time  $t$ . Therefore  $\alpha(t)$  has  $2^q$  possible states. The inventory level takes integer value in  $[-g, h]$ , because we allow maximum backlog of  $g$  and the hedging point is  $h$ . Here negative inventory means backlog. We let  $x(t)$  be the inventory level at time  $t$ . The machines-inventory process  $\{(\alpha(t), x(t)), t \geq 0\}$  forms an irreducible continuous time Markov chain in the state space

$$\{(\alpha, x) \mid \alpha \in \Omega, x = -g, \dots, 0, \dots, h\}.$$

Each time when visiting a state, the process stays there for a random period of time that has an exponential distribution and is independent of the past behavior of the process. If we order the state spaces of the machine-inventory process lexicographically, we get the following

$(h + g + 1)2^g \times (h + g + 1)2^g$  generator matrix  $H$  for the machine-inventory system:

$$H = \begin{pmatrix} Q + \Lambda & -\mu I & & & & & & & 0 \\ -\Lambda & Q + \Lambda + \mu I & -\mu I & & & & & & \\ & \ddots & \ddots & \ddots & & & & & \\ & & & -\Lambda & Q + \Lambda + \mu I & -\mu I & & & \\ & & & & \ddots & \ddots & \ddots & & \\ & & & & & -\Lambda & Q + \Lambda + \mu I & -\mu I & \\ 0 & & & & & & -\Lambda & Q + \mu I & \end{pmatrix},$$

where  $I$  is the  $2^m \times 2^m$  identity matrix. Clearly, the matrix  $H$  has the same tensor block structure as that of the generator matrix  $A$  in (4). In fact,  $H$  is a particular case of  $A$  with  $s = 1$ ,  $\lambda = 0$  and  $m = h + g - 1$ . Therefore the techniques and algorithms developed in the previous sections can be used to obtain the steady state distribution of the process efficiently. Numerical results are given in §7 to illustrate the fast convergence.

Important quantities such as the average running cost of the machine-inventory system can be written in terms of its steady state distribution. Let

$$p(\alpha, x) = \lim_{t \rightarrow \infty} \text{Prob} \{ \alpha(t) = \alpha, x(t) = x \}$$

be the steady state probability distribution, and let

$$p_j = \sum_{k \in \Omega} p(k, j), \quad j = -g, -(g-1), \dots, 0, \dots, h,$$

be the steady state distribution of the inventory level of the system. The average running cost for the machine-inventory is then given by

$$C(h) = c_I \sum_{j=1}^h j p_j - c_B \sum_{j=-g}^{-1} j p_j + c_P \mu p_{-g}, \quad 0 \leq h \leq b, \quad (23)$$

where  $c_I$  is the inventory cost per unit of product,  $c_B$  is the backlog cost per unit of product,  $c_P$  is the penalty cost for rejecting an arrival demand and  $b$  is the maximum inventory capacity, see Ching and Zhou [6]. Hence once  $p_j$  are given, we can easily find  $h^*$  which minimizes the average running cost function  $C(h)$  by evaluating  $C(h)$  for all  $0 \leq h \leq b$ .

We remark that our method can be generalized to handle the case when each machine has the Erlangian distribution of  $l$  phases. Suppose the mean times of repair for machine  $j$ ,  $j = 1, \dots, q$ , are the same in each phase and are equal to  $1/\sigma_{j2}$ . In this case, the generator matrix for the machine-inventory system can be obtained by replacing the generator matrix of the machine states and its corresponding production rate matrix by  $\bar{Q}_j$  and  $\bar{\Lambda}_j$  respectively, where

$$\bar{Q}_j = \begin{pmatrix} \sigma_{j1} & & & & -\sigma_{j2} \\ -\sigma_{j1} & \sigma_{j2} & & & \\ & -\sigma_{j2} & \sigma_{j2} & & \\ & & \ddots & \ddots & \\ 0 & & & -\sigma_{j2} & \sigma_{j2} \end{pmatrix} \quad \text{and} \quad \bar{\Lambda}_j = \begin{pmatrix} \lambda_j & & & & 0 \\ & 0 & & & \\ & & 0 & & \\ & & & \ddots & \\ 0 & & & & 0 \end{pmatrix}.$$



Hence we see that the techniques and algorithms developed previously can be applied to this case too.

## 7 Numerical Results

In this section, we illustrate the fast convergence rate of our method by examples in queueing systems and manufacturing systems. The conjugate gradient squared (CGS) method, see Sonneveld [18], is used to solve the preconditioned system (6). The method does not require the transpose of the iteration matrix  $GC^{-1}$ . Using the folding algorithm, one can obtain the steady state probability vector with a residual error of order  $10^{-13}$  to  $10^{-16}$ , see Ye and Li [22]. In order to compare our method with the folding algorithm, the stopping criterion for CGS and BGS methods is set to be

$$\|A\mathbf{p}_k\|_2 \leq 10^{-12},$$

where  $\mathbf{p}_k$  is the computed steady state probability distribution at the  $k$ -th iteration and

$$\|(y_1, y_2, \dots, y_n)^t\|_2 \equiv \sqrt{\sum_{i=1}^n y_i^2}.$$

In all our numerical examples, the residual errors lie between  $10^{-13}$  to  $10^{-16}$  which are comparable to the folding algorithm, see Ye and Li [22]. The initial guess for both methods is the vector of all ones normalized such that its  $l_2$ -norm is equal to 1. All the computations are done on an HP 712/80 workstation with MATLAB.

Let us first give the numerical results for the queueing networks. We compare the numerical results of CGS, preconditioned CGS and BGS methods for the number of overflow queues  $q = 1, 2, 3, 4$  and the number of servers  $s = 2$ . The MMPP parameters are arbitrarily chosen to be  $\sigma_{j1} = 2/3, \sigma_{j2} = 1/3, j = 1, \dots, q$ . The other queueing parameters are given by  $\mu = 2, \lambda = 1$  and  $\lambda_j = 1/q, j = 1, \dots, q$ . We recall that the size of the matrix is  $(s + m + 1)2^q \times (s + m + 1)2^q$ . The number of iterations required for convergence are given in Table 1. The symbols  $I, C$  and BGS represent the methods used, namely, CGS without preconditioner, CGS with our preconditioner  $C$  in (16) and the block Gauss-Seidel method respectively. Numbers of iterations greater than 2000 are signified by “\*\*”.

$s = 2$	$q = 1$			$q = 2$			$q = 3$			$q = 4$		
$m$	$I$	$C$	BGS	$I$	$C$	BGS	$I$	$C$	BGS	$I$	$C$	BGS
16	36	7	130	36	9	112	38	12	107	40	13	110
32	155	8	171	154	9	143	158	12	145	161	13	137
64	**	7	242	**	9	207	**	12	213	**	13	199
128	**	8	366	**	10	325	**	12	340	**	14	317
256	**	8	601	**	10	549	**	12	582	**	14	530
512	**	8	1051	**	10	988	**	12	1046	**	14	958
1024	**	8	**	**	10	**	**	12	**	**	14	**

**Table 1: Number of Iterations for Convergence.**

We see that the numbers are roughly constant independent of  $m$  for the CGS method with our preconditioner  $C$ . For the BGS method, the convergence rate is approximately linear in  $m$ . Recall from §5 that the costs per iteration of the CGS method with preconditioning and of the BGS method are respectively  $O(2^q(s+m+1)\log_2(s+m+1))$  and  $O(2^{2q}(s+m+1))$  operations, we conclude that the total cost of obtaining the steady state probability distribution vector for the CGS method with preconditioning is approximately  $O(2^q(s+m+1)\log_2(s+m+1))$  operations while for BGS method, it is approximately  $O(2^{2q}m(s+m+1))$  operations.

We next compare the flop counts between our PCG method and the folding algorithm for the single server case ( $s = 1$ ). For simplicity, we set  $(s+m+1) = 2^q$  and we consider  $q = 1, 2, \dots, 7$ . Our PCG method converges within 25 iterations for all the numerical examples tested. We recall that the number of operations in each iteration of PCG is

$$2\{6(s+m+1)2^q \log_2(s+m+1) + 4(s+m+1)q2^q\}.$$

Therefore the total number of operations is at most

$$50\{6(s+m+1)2^q \log_2(s+m+1) + 4(s+m+1)q2^q\}.$$

The minimum cost of the folding algorithm is given by

$$\frac{26}{3}2^{3q} \log_2(s+m+1) + 3(s+m+1)2^{2q},$$

see Ye and Li [22]. In Figure 1 in the Appendix, we depict the computational costs of our PCG method and the folding algorithm for different values of  $q$ . We see that the computational cost of our PCG method increases at a slower rate than that of the folding algorithm. The cross-over point is at  $q = 6$ .

Next we test our algorithm for the failure prone manufacturing systems. We assume that all  $q$  machines are identical, and in each month (4 weeks), each machine breaks down once in average. The mean repairing time for a machine is one week. Therefore we have  $\sigma_{j1} = 1/3, \sigma_{j2} = 1, j = 1, \dots, q$ . The mean time for the arrival of demand is  $1/5$  week and the mean time for the machine system to produce 1 unit of product is 1 day, therefore we have  $\mu = 5$  and  $\lambda_j = 7/q, j = 1, \dots, q$ .

In Table 2, we give the number of iterations required for convergence for all three methods. As in the queueing systems case, we see also that the numbers are roughly constant independent of  $(g+h)$  for the CGS method with our preconditioner  $C$ . For the BGS method, the convergence rate is again approximately linear in  $(g+h)$ .

$g + h$	$q = 1$			$q = 2$			$q = 3$			$q = 4$		
	$I$	$C$	BGS	$I$	$C$	BGS	$I$	$C$	BGS	$I$	$C$	BGS
16	52	6	565	54	7	603	60	8	601	63	9	685
32	173	6	1491	177	8	1682	231	8	1443	180	10	1904
64	**	6	**	**	8	**	**	9	**	**	10	**
128	**	8	**	**	8	**	**	9	**	**	10	**
256	**	8	**	**	9	**	**	9	**	**	10	**
512	**	8	**	**	9	**	**	9	**	**	11	**
1024	**	8	**	**	9	**	**	9	**	**	11	**

**Table 2: Number of Iterations for Convergence.**

Finally, we consider examples of finding the optimal hedging point  $h^*$ . We keep the values of the machine parameters the same as in the manufacturing system example above, except that we set  $q = 4$  and  $g = 50$ . Moreover, the inventory cost  $c_I$  and backlog cost  $c_B$  per unit of product are 50 and 2000 respectively, the maximum inventory capacity  $b$  is 200 and the penalty cost  $c_P$  for rejecting a demand is 20000, see (23). In Table 3, we give the optimal pair of values  $(h^*, C(h^*))$ , the optimal hedging point  $h^*$  and its corresponding average running cost per week  $C(h^*)$  for different values of  $\lambda_i$  and  $\mu$ .

	$\mu = 1$	$\mu = 2$	$\mu = 3$
$\lambda_i = 1$	(3,181)	(10,533)	(200,14549)
$\lambda_i = 1.5$	(2,128)	(5,270)	(11,576)

**Table 3: The Optimal  $(h^*, C(h^*))$  for Different  $\lambda_i$  and  $\mu$ .**

## 8 Concluding Remarks

In this paper, we propose a fast algorithm for solving the steady state probability distribution for queueing systems with MMPP inputs. The MMPP is commonly used in modeling the inputs of many physical systems, see Heffes [8] and Hellstern [13] for instance. Here we relate the MMPP to the production process of unreliable manufacturing systems under the hedging point production control. Our algorithm derived for the queueing systems can be applied to obtain the optimal hedging point. Numerical examples are reported to illustrate the fast convergence rate of our algorithm.

For the manufacturing systems, there are two possible generalizations of the model. The maximum allowable backlog  $g$  and the number of machines  $q$  (with an associated cost) can be considered as decision variables for the optimization problem. We can also consider the machine failure rate  $\sigma_{j1}$  to be dependent on the production rate  $\lambda_j$ . Note that in this case it has been shown that the optimal policy is still of hedging point type if  $\sigma_{j1}$  is a linear function of the production rate  $\lambda_j$  in one-machine case, see Hu [12]. It would be interesting to extend our method to these two cases.

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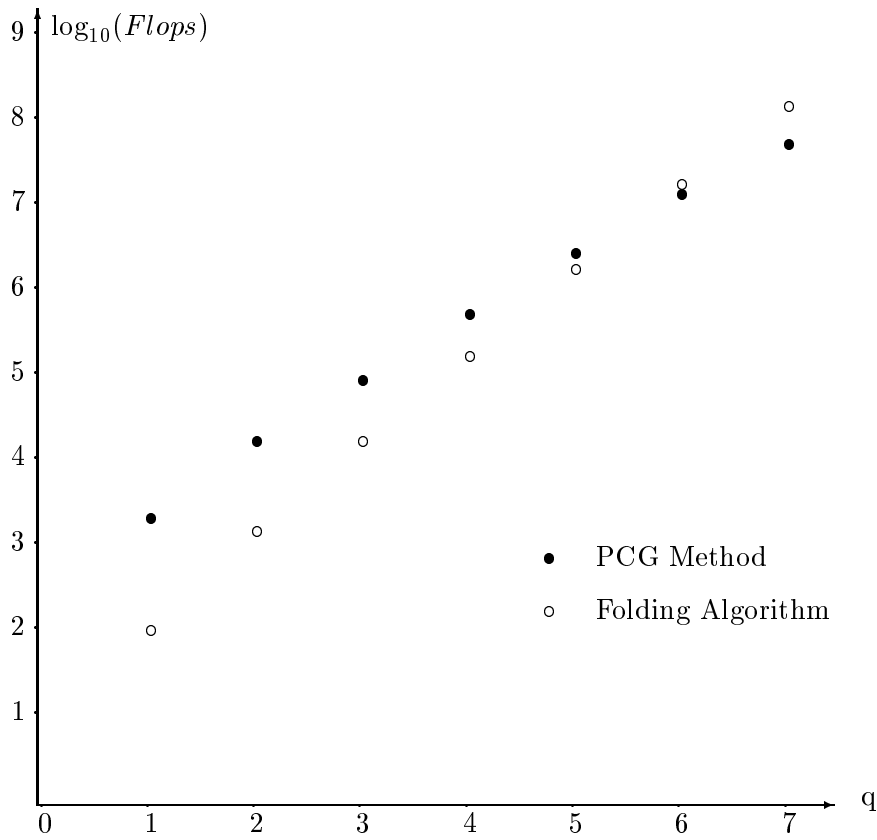


Figure 1. Computational Flops of the PCG and the Folding Algorithm for Single Server Case