

## A United Front Against SARS

### An Open Letter from the VC

Dear Colleagues,

Many of you have been doing your utmost to combat the SARS epidemic in Hong Kong.

Those of you at the Prince of Wales Hospital have pushed yourselves to your limits, working round the clock to take care of SARS patients, to decipher the virus, and to develop tests and cures for the killer disease.

Those of you working with the CUHK Campus (SARS) Task Force have toiled day and night to prevent its spread on our campus, to react to emergencies, and to tell us how to protect ourselves and other people.

Some others have offered expert advice to government agencies, schools, industry and businesses, rendering assistance of all sorts in managing crises, solving problems, allaying fears, and redressing misconceptions.

Yet others have mobilized colleagues and alumni of the University to stage public health campaigns and to organize counselling and support services for the needy and the underprivileged.

You are in action on many fronts. I am proud of you all.

This is certainly the time for us, as academics, to put to good use our knowledge and expertise. This is certainly the time for The Chinese University, as a public institution, to make special contributions to a Hong Kong in dire straits. In the face of SARS, all other issues are dwarfed, all other problems become irrelevant. Unchecked, the epidemic will wreak havoc in our city. Much indeed has already been tackled, but much more awaits to be done. Fighting SARS is a protracted war.

In contributing your share, dear colleagues, may I ask you to report to us what you are doing. There may be others in the University eager to join forces with you.

Furnish us with details of your project. We may be able to get you additional support.

Keep us updated on your progress. Some donors may be interested in the next phase of your work.

Tell us who you want to thank. The University will make available suitable channels to express our appreciation of all who have helped.

What we want is to facilitate the free flow of information about all relevant projects, so that efforts can be better coordinated, resources can be better deployed, useful experience can be shared, new initiatives can be inspired, and good work becomes widely recognized. What we want is to achieve a united front against SARS.

To this end, we have created an email account ([pubsars@cuhk.edu.hk](mailto:pubsars@cuhk.edu.hk)) for you to send in all the materials you wish to share with us. A SARS Information Coordinating Committee chaired by Pro-Vice-Chancellor Prof. Kenneth Young has also been set up to oversee the posting of relevant information onto the University's SARS website for all to browse.

Let it also be emphasized that this is not really about publicity; this is about helping one another discharge our collective responsibility. Posterity will reproach us for not making a concerted effort at this time of crisis. Hong Kong people will not forgive us should we fail in our duty as a university.

Dear colleagues, SARS is still raging. It's a protracted war. Act now.



Ambrose Y.C. King  
Vice-Chancellor

30th April 2003

## SARS Fighters Named Asian Heroes

A team of doctors and nurses caring for SARS patients at the Prince of Wales Hospital made it to *Time Magazine's* Asian Heroes list last month. Headed by Prof. Joseph Sung of the CUHK Department of Medicine and Therapeutics, the 'Dirty Team', as the band calls itself, has formed the frontline in the war against the killer disease. Together with an assortment of other heroes, they were described in this special issue of *Time Magazine*, Asia edition, as 'Asians famous and unknown

who remind us what the human spirit can achieve even in the direst of situations. In these treacherous times of war and plague, we look to their bravery as an example and an inspiration. By refusing to succumb to apathy or despair, they give us the will to forge ahead when we might otherwise lose heart.'



Some members of the Dirty Team: (from left) Ms. Hidy Chan of the Intensive Care Unit at PWH, Mr. Chui See-to, surgical ward manager of PWH, Dr. Tam Lai-shan, adjunct tutor of the Department of Medicine and Therapeutics, Prof. Joseph Sung, team leader, and Prof. Gavin Joynt of the Department of Anaesthesia and Intensive Care.

## Global Forum Pools Minds to Combat SARS

Within the span of a few weeks, SARS has become a global health problem with over 4,000 people in over 25 countries being infected.

On 25th April, medical professionals from all over the world, including the four regions most severely afflicted by SARS — mainland China, Hong Kong, Singapore, and Canada, shared their latest knowledge in the understanding of SARS. Sponsored by GlaxoSmithKline, the symposium was organized jointly by The Chinese University and the Hong Kong Medical Association. It took place at the Kowloon Shangri-La Hotel and was attended by over 600 medical and health workers.

The topics addressed included the cause, manifestation, prevention, and cure of SARS. There was also a forum addressing the hottest SARS issues in-depth.



## CUHK Deciphers SARS Virus Sequence

Members of a multi-disciplinary team successfully deciphered on 16th April the genomic sequences of the virus responsible for SARS from a significant part of the coronavirus genome obtained from a SARS patient in Hong Kong.

The team has been actively investigating the nature of the viral agent(s) which may lead to SARS. They obtained samples from a cohort of 85 SARS patients. A paramyxovirus was cultured from 26 samples and a novel coronavirus in 14. Both viruses were found in four patients.

The effort involves 33 academic staff from the Department of Chemical Pathology, the Department of Microbiology, and the

Department of Paediatrics.

The genomic sequence of the coronavirus isolated at the Prince of Wales Hospital was then sequenced. It was found to consist of 29,736 nucleotides. The researchers also identified 17 differences between the sequences they obtained and those made available by the CDC and the BC Cancer Agency. The University sequencing data were electronically submitted to the WHO Working Group on Aetiology of SARS and are available at <http://www.hkbic.bch.cuhk.edu.hk>.

The Faculty of Medicine received a donation of HK\$300,000 from DBS Bank of Singapore on 25th April for further research on SARS.

## Infection Control Measures Effective in Reducing SARS Risk at PWH

Frontline medical workers at the Prince of Wales Hospital attended a discussion on 'SARS: Are Healthcare Workers Really at Risk' on 12th April in the Postgraduate Education Centre of the Prince of Wales Hospital.

Figures released during the discussion show that the percentage of infected doctors after the implementation of infection control measures dropped from 75 per cent of the total number of persons infected to 5 per cent, while that of nurses went from 79 per cent to 6 per cent, and

of other medical staff, from 42 per cent to 4 per cent. The percentage of household member of staff infected went from 5.5 per cent to 0 after infection control measures were implemented.

The speakers were Prof. Sydney Chung, dean of medicine, Prof. Joseph Sung, chairman of the Department of Medicine and Therapeutics, Prof. Wong Tze-wai from the Department of Community and Family Medicine, and Dr. Louis Chan from the Department of Obstetrics and Gynaecology.



(From left) Prof. Wong Tze-wai, Prof. Sydney Chung, Prof. Joseph Sung and Dr. Louis Chan

## Survey Shows HK Citizens United in Fight Against SARS

The School of Public Health conducted six rounds of random sampled telephone surveys between 21st March to 1st April to monitor the drastic changes in the public's perception, behaviour, and attitude related to SARS.

The survey found that Hong Kong citizens' awareness of good hygiene has increased. Almost 95 per cent see mask-wearing as a fulfilment of civic responsibility. An increasing number believe that refraining from going to crowded places, hospitals, or mainland China would effectively lower the chance of infection. The majority of citizens believe that the government's isolation policy is effective and indicate they would comply with the policy if they have had close contact with SARS patients. Only 10 per cent feel there is a very large or large chance for them or their family members to contract the disease, while almost all believe that the disease can be spread by droplets and an increasing number is of the view that contact with objects touched by SARS patients can result in infection. The

survey also found that more and more citizens associate public venues with a high chance of contracting the virus. About 80 per cent believe the epidemic will last for three months or less and an increasing number think there will be a large outbreak in the community.

Prof. Joseph Lau, director of the Centre for Epidemiology and Biostatistics, commented that most of those interviewed are facing the epidemic in a rational and cooperative manner and there is no serious split in belief and opinion. This, he said, is essential and critical for winning the battle against the disease.

Press Conference



## ICM Develops Chinese Medicine Preparation for SARS Prevention

The Institute of Chinese Medicine (ICM) of the University and Eu Yan Sang (Hong Kong) Ltd. will expand the production of an innovative anti-viral traditional Chinese medicine formula for the benefit of the public in the battle against SARS. This is a university-industry effort to extend the ICM's earlier initiative to produce preventive Chinese medicine for frontline hospital workers.

Earlier on the ICM manufactured 42,000 sachets of the anti-viral Chinese medicine granules for free distribution to frontline healthcare workers in the high-risk wards. They were expected to benefit 3,000 workers, mainly from Hospital Authority hospitals. Since the start of distribution on 17th April, the ICM has received many requests and enquiries from the public.

Preparation for the large-scale production of the herbal sachets has commenced with the initial delivery of about 70,000 sachets for the public in all Eu Yan Sang outlets late last month.

The anti-viral formula was developed by combining two renowned classic herbal formulae, with the addition of other herbs to enhance anti-viral effects.

## Public Health Campaign on SARS for Schools

In the light of class resumption in local secondary schools, the University has launched an educational campaign titled 'Schools Against SARS' to better equip schools, parents, and students for combating SARS, to express appreciation for medical professionals, and to foster a positive attitude and solidarity among Hong Kong people in their fight against the killer disease.

The campaign, officially launched on 14th April, pools medical experts from the CUHK School of Public Health, the Nethersole School of Nursing, and frontline medical practitioners. An educational video focusing on preventive measures against SARS especially in the school setting and encouraging support among the Hong Kong public has also been produced. It was first distributed on the web on 17th April and then in the form of VCDs. A pamphlet has also been made available to 1,000,000 primary and secondary school students.

As part of the campaign, an event named Healthy Campus Against SARS was held at Diocesan Girls' School in Kowloon on 26th April. Medical experts from the University's Faculty of Medicine were present to provide the latest information on SARS

to teachers, students and their parents, and to answer questions. Participants from the school also shared their experience in handling problems after class resumption.

The campaign is sponsored by the Eagle Star Insurance Group as part of its Eagle Star Shine initiative, and is supported by the Education and Manpower Bureau. Technical support for the distribution of the video on the web has been provided by the Hong Kong SchoolNet and Hong Kong EdCity.

Mr. Denny Chan (left), Director of Life Business, Eagle Star Insurance Group, presenting a cheque in support of the 'Schools Against SARS' Campaign to Prof. Kenneth Young (right), pro-vice-chancellor





## Anti-SARS Activities A Quick Run-through

### ☆ Medical and Health Care

- Publication of an article (based on 138 SARS cases) entitled 'Major Outbreak of Severe Acute Respiratory Syndrome in Hong Kong' by the Faculty of Medicine in *The New England Journal on Medicine* on 8th April.
- Research on epidemiology, mode of transmission and outbreak of SARS by the Centre for Epidemiology and Biostatistics.
- Provision of Chinese medicine prescription for SARS prevention and sale of Chinese medicine packets to CUHK staff and students by the School of Chinese Medicine.
- Experience sharing of recovered SARS patients through the mass media, arranged from time to time by the Faculty of Medicine, to enhance public understanding of the disease.
- Contribution of articles on SARS from a Chinese medicine perspective to local media by the School of Chinese Medicine.
- Collaboration with WHO, CDC and other major laboratories on the provision of expertise and advice on SARS by teachers of the Department of Medicine and Therapeutics and the Department of Microbiology.
- Provision of a team to support medical care for SARS patients at the Princess Margaret Hospital by the Faculty of Medicine.
- Identification of a virus which may be related to the outbreak of SARS (member of the paramyxoviridae family) by the Department of Microbiology on 18th March 2003.

### ☆ Education

- Launch of Web-based Support for Primary and Secondary Students on 7th April 2003 by the Faculty of Education
- Launch of 'An Article a Day' — free Chinese comprehension exercises — on the web for Primary 1 to Secondary 3 students from 4th to 30th April 2003 (now extended to 15th May) by the Faculty of Education and the Hong Kong Institute of Educational Research. The site had a daily hit rate of 2,600,000 to 2,800,000.

### ☆ Counselling

- A hotline counselling service for SARS patients, their family members and neighbours organized by the Evangelical Lutheran Church of Social Service with the support of the Department of Social Work until 26th April 2003.
- Attention called to the psychological reactions to SARS on 4th April 2003 by Prof. Fanny M.C. Cheung, chairperson of the Department of Psychology.

### ☆ Community Care and Service

- A Million Thanks Campaign organized by the Office of Alumni Affairs: the We Care Foundation was set up to support medical staff and a We Care e-Care Platform on the website was created. A total of HK\$1,105,022.07 was raised as at 30th April 2003.
- A study on 'Public Responses to Atypical Pneumonia (Severe Acute Respiratory Syndrome) in Hong Kong' conducted in March by Prof. Catherine S.K. Tang and Miss Joanne C.Y. Wong of the Department of Psychology to explore public understanding of and psychological reactions to SARS and to investigate public adoption of preventive measures against SARS.

### ☆ Expert Opinion

- Newspaper article on how Hong Kong's tourism industry can save itself from SARS by Prof. Li Kam-hon, director of the School of Hotel and Tourism Management on 22nd March.

## More Support for CUHK Research

The following five research projects undertaken by University staff have succeeded in attracting funding support from different quarters:

**A Randomized Trial on the Effects of Rope Skipping in Normal Weight and Overweight Children (HK\$230,000)**

*Sponsor:* Hong Kong College of Cardiology  
*Principal investigator:* Prof. Rita Sung Yn Tz (Department of Paediatrics)

**Better Health for Better Hong Kong (HK\$328,000)**

*Sponsor:* Hospital Authority  
*Principal investigator:* Prof. Juliana Chan Chung-ngor (Department of Medicine and Therapeutics)

**Rethinking Ainu Identity: An Ethnographic Study of Ainu Folk Art in Lake Akan, Hokkaido (JP¥750,000)**

*Sponsor:* The Sumitomo Foundation  
*Principal investigator:* Prof. Sidney Cheung Chin-hung (Department of Anthropology)

**A Quality Website for Healthy Ageing in Hong Kong (HK\$450,000)**

*Sponsor:* Sir Murray MacLehose Trust Fund, Health, Welfare and Food Bureau  
*Principal investigator:* Prof. Jean Woo (Department of Medicine and Therapeutics)

**Global Entrepreneurship Monitor, Hong Kong National Study, 2002–04 (HK\$1,305,000)**

*Sponsor:* SME Development Fund  
*Principal investigator:* Prof. Chua Bee-leng (Department of Management)

## Li & Fung CEO Shares His Experience as CEO

The RTHK radio programme 'Talking to CEOs' broadcast on 30th March featured Dr. William Fung, group managing director of Li & Fung Limited, who has helped transform his family business into a multinational trading company with a sourcing network spanning over 30 countries and an annual turnover of more than US\$4 billion. Dr. Fung spoke to a packed audience of students, alumni, and teachers of the University's EMBA and MBA Programmes.

Dr. Fung subscribes to his father's view that management is a two-way street: you look after your employees and they will look after you. He believes that it is also

important to accept that people are not machines. Dr. Fung is, moreover, confident of Hong Kong's competitive advantages. At the macro level, economies around the world are facing problems with the exception of China, and Hong Kong is lucky to be at the doorstep of this market, he said. He is also of the view that Hong Kong can serve as China's window to the world for newly listed Chinese corporations, while Shanghai, on the other hand, can help foreign companies to market in China's domestic market.

The show was cohosted by Mr. Robert Chow of RTHK and Prof. Andrew Chan, director of the University's EMBA Programme.



## Management Article Selected as One of the World's Best 50

An article on 'Loyalty to Supervisor and Trust in Supervisor Workers in Chinese Joint Ventures: A Test of Two Competing Models' written by Dr. Yui-tim Wong, Prof. Chi-Sum Wong, and Prof. Hang-Yue Ngo of the Department of Management was selected as one of the best 50 management articles by *Emerald Management Reviews*.

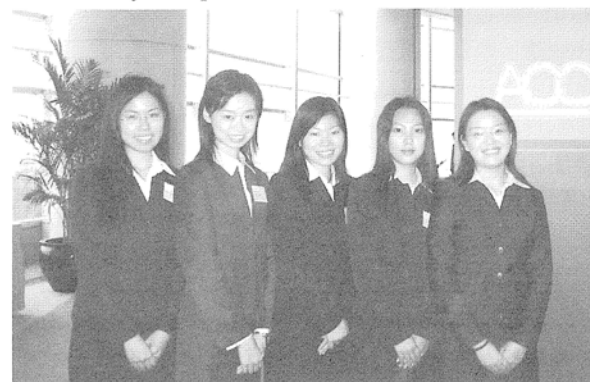
Independent reviewers evaluated 20,000 journal

articles published in the year 2002 from 400 journals in various areas of management by three criteria: research implications, practical implications, and originality and readability. Selected articles must get full marks in all three criteria.

Dr. Yui-tim Wong is a Ph.D. graduate from the University's Department of Management. The selected article is based on his doctoral dissertation.

## CUHK Accountancy Students Come Second in ACCA Competition

Four final-year students of the University's Professional Accountancy Programme beat seven other Hong Kong teams and one mainland Chinese team to claim second place in the Association of Chartered Certified Accountants (ACCA) Hong Kong/Guangzhou Fourth Inter-tertiary Competition on 29th March 2003.



The other participating universities were Zhongshan University (champion), Jinan University from Guangzhou, and the University of Hong Kong (third place), the Hong Kong University of Science and Technology, Polytechnic University, Baptist University, City University, and Lingnan University.

The competition aims at challenging students' business acumen, analytical skills, and capacity for innovation by asking them to develop a practical business case that carries the idea of 'Vision and Fusion in the Pearl River Delta'. Contesting teams were required to write an investment proposal to solicit funds to the tune of HK\$10 million from potential investors for starting up a new business in the Pearl River Delta Region.

The judges found the plans submitted by the CUHK team creative and feasible and their presentation well-written and interesting.



**公積金及強積金計劃投資成績**  
**Investment Returns of Staff Superannuation Schemes and MPFS**

財務處公布公積金及強積金計劃內各項投資基金之回報如下：

The Bursary announces the following investment returns in the Designated Investment Funds of the 1995 and 1983 Schemes, and the Mandatory Provident Fund Scheme (MPFS).

二零零三年三月 March 2003

基金 Fund	計劃 Scheme	1995 1983		指標回報 Benchmark Return	強積金計劃 MPFS*** (只供參考 for reference only)
		(未經審核數據 unaudited)			
增長 Growth		-1.39%	—	-1.43%	-2.06%
平衡 Balanced		-0.51%	-0.59%	-0.93%	-1.64%
穩定 Stable		-0.51%	—	-0.26%	-0.70%
香港股票 HK Equity		-3.39%	—	-4.14%	-4.65%
香港指數 HK Index-linked		-3.29%	—	-4.14%	—
港元銀行存款 HKD Bank Deposit		0.21%	0.11%	0.01%	—
美元銀行存款 USD Bank Deposit		0.19%*	0.10%*	0.01%	—
澳元銀行存款 AUD Bank Deposit**		-0.07%*	—	0.27%	—
歐元銀行存款 EUR Bank Deposit**		1.28%*	—	0.11%	—

二零零三年第一季度 First Quarter 2003

基金 Fund	計劃 Scheme	1995 1983		指標回報 Benchmark Return	強積金計劃 MPFS*** (只供參考 for reference only)
		(未經審核數據 unaudited)			
增長 Growth		-4.65%	—	-4.52%	-5.40%
平衡 Balanced		-1.96%	-2.74%	-2.81%	-3.76%
穩定 Stable		0.41%	—	0.53%	-0.48%
香港股票 HK Equity		-0.66%	—	-6.16%	-6.07%
香港指數 HK Index-linked		-5.90%	—	-6.16%	—
港元銀行存款 HKD Bank Deposit		0.64%	0.34%	0.03%	—
美元銀行存款 USD Bank Deposit		0.57%*	0.31%*	0.03%	—
澳元銀行存款 AUD Bank Deposit**		8.35%*	—	0.79%	—
歐元銀行存款 EUR Bank Deposit**		4.57%*	—	0.37%	—

\* 包括期內之匯率變動

Including foreign currency exchange difference for the period concerned

\*\* 二零零三年一月二日起成立

Launched from 2nd January 2003

\*\*\* 強積金數據乃根據有關期間的單位價格及標準投資管理費計算，未包括管理費回扣。

Based on the changes in unit price during the period concerned, and using the standard investment management fee. Fee rebate has not been reflected.

**教職員及其配偶普通話、粵語課程**

**Putonghua and Cantonese Courses for CU Staff and Staff Spouses**

新雅中國語文研習所定期為本校教職員及其配偶舉辦普通話和粵語課程，二零零三年第三期的開班詳情如下：

- 課程：(一) 供外籍教職員及其配偶選修之初級普通話課程。  
(二) 供外籍教職員及其配偶選修之初級粵語課程。  
(三) 供粵籍教職員及其配偶選修之初級普通話課程。  
(四) 供非粵籍教職員及其配偶選修之初級粵語課程。

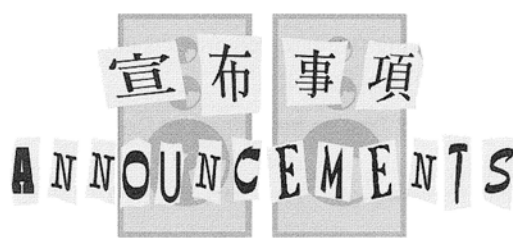
日期及時間：A班：二零零三年六月十七日至八月二十六日  
逢星期二、四下午六時三十分至八時二十分  
B班：二零零三年六月二十五日至八月三十日  
逢星期三下午六時三十分至八時二十分及  
逢星期六上午十時三十分至下午十二時二十分

地點：崇基學院許讓成樓

以上課程每班限額八人，少於六人不開班，按報名先後取錄。學費全期五千二百港元，凡聘任期不少於兩年之本校全職教職員及其配偶，而未獲任何語言修習資助者，可獲大學津貼四成學費。有意就學者請於二零零三年六月九日前與該所聯絡(電話：二六零九六七三一)。

其他各期開班時間將另行通告。該所在職語言培訓的相關課程可於網上([http://www.cuhk.edu.hk/clc/e\\_ssp.htm](http://www.cuhk.edu.hk/clc/e_ssp.htm))閱覽。

The New Asia—Yale-in-China Chinese Language Centre offers Putonghua and Cantonese Courses to the University's staff and staff spouses on a regular basis. The following courses have been scheduled as follows:



Course titles:

- (1) Beginner's course in Putonghua for non-Chinese speakers.
- (2) Beginner's course in Cantonese for non-Chinese speakers.
- (3) Beginner's course in Putonghua for speakers of other Chinese dialects.
- (4) Beginner's course in Cantonese for speakers of other Chinese dialects.

Duration and time: Class A: 17th June – 26th August 2003 (40 sessions)  
Every Tuesday and Thursday (6.30 p.m. – 8.20 p.m.)  
Class B: 25th June – 30th August 2003 (40 sessions)  
Every Wednesday (6.30 p.m. – 8.20 p.m.) and  
Saturday (10.30 a.m. – 12.20 p.m.)

Venue: Hui Yeung Shing Building, Chung Chi College

The size of each class is limited to eight students. The minimum number of students to form a class is six. Enrolment will be on a first-come-first-served basis. Basic tuition fee for each course is HK\$5,200. The University will subsidize 40 per cent of the tuition fee for all full-time academic and administrative staff, as well as their spouses, who are expected to be with the University for at least two years, and who are not receiving a language study subsidy from any other source. For enrolment, please contact the Chinese Language Centre at 2609 6731 before 9th June 2003. Other class schedules will be announced later. More information on other related courses can be viewed at website [http://www.cuhk.edu.hk/clc/e\\_ssp.htm](http://www.cuhk.edu.hk/clc/e_ssp.htm).

**中大藝術2003**

由藝術系主辦、文物館協辦的中大藝術2003將於本月十六日至六月二十二日在文物館和新亞校園舉行，包括四個展覽：

- (一) 本科生畢業展：吾·畢業(文物館)  
展覽總結了二十名學生在中大的藝術訓練和培養，反映年輕一代對藝術創作的態度。這也是他們創作道路的序言。
- (二) 藝術系系展(新亞誠明館及人文館)  
藝術系上下戮力將工作室變為展覽空間，展出各級本科生和一年級研究生過去一年的創作。展品同時競逐藝術系的獎項，包括西畫、國畫、書法篆刻、平面以及立體混合媒介，將由該系教授及香港資深藝術工作者評定。
- (三) 研究生畢業展(新亞誠明館)  
三名藝術碩士畢業生展出他們的心血結晶：林慧潔的「凝視」以數碼錄像探討個人的存在狀態；李國泉的「烏有鄉」以華麗的油彩重新呈現流離失所的青年的流行玩偶；曾翠薇的「景2003」以一個又一個超越現實的景象，具體化呈現個體理想的心靈空間。
- (四) 藝術家邀請展：陳餘生四相展(新亞許氏文化館)  
陳餘生先生是香港藝壇最重要的畫家之一，自六十年代至今創作從沒間斷，作品流露了他對單純簡樸理想的嚮往，也顯示了他運用繪畫語言的才華與智慧。是次將展出他的塑膠彩繪畫，盡現他率真、樸拙的符號圖象世界。

開幕禮訂於五月十七日下午三時，在文物館舉行，由藝術系系主任蘇芳淑教授和康樂及文化事務署副署長(文化)蔡淑娟女士主持。

**文物館免費文物鑑定服務**

為了推廣大學同人對中國文物的認識，文物館逢單月第二個星期三，為中大教職員提供免費文物鑑定服務。此項服務自去年九月推出以來，極受歡迎。本學年最後一次服務訂於五月十四日(星期三)下午一至二時，在中國文化研究所一二四室「澄軒」舉行。預約及索取表格，請電二六零九七四一六。

此項服務於暑假(即七月)暫停，九月再行恢復。

**逸夫書院招聘學生宿舍導師**

**Recruitment of Resident Tutors**

逸夫書院現招聘二零零三至二零零四年度學生宿舍男女導師，歡迎大學全職教職員申請。申請人須持大學學位。

導師的職責是協助舍監處理宿舍事務及促進宿舍生活。此為兼任職位，獲委任者必須於宿舍居住，住宿免費，惟並無任何津貼。

有意者請函逸夫書院學生宿舍管理委員會秘書。查詢請電內線八五三八。截止申請日期為二零零三年五月十六日。

Shaw College is looking for outgoing people to serve as resident tutors in its student hostels for the academic year 2003–4. The appointees must be full-time employees of CUHK and degree-holders.

The major duty of a resident tutor, who has to live in the hostel, is to assist the hostel wardens to manage the hostel and promote hostel life. This is a concurrent appointment. Free accommodation will be provided but no allowance of any kind will be granted.

Please address application letters to the Secretary, Shaw College Student Hostels Management Committee. Any enquires, please call Ext. 8538. Deadline for application is 16th May 2003.

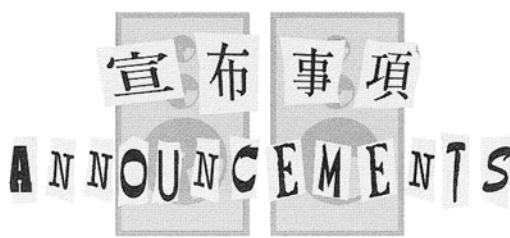


### World Trade Centre Club Membership

The University holds a membership of the World Trade Centre Club (WTCC). A staff nominated by the University to take up the membership is eligible to use the club's facilities including the function rooms, the sports facilities located at the Excelsior Hotel, and the reciprocal arrangements that the club has made with the Grand Royal Club, the Shatin Race Course Private Box, and a number of golf clubs.

Full-time Terms (A) or equivalent staff members are invited to bid for the privilege of being the University's nominee with effect from 1st July 2003.

The minimum bid, i.e. the monthly charge payable to the University, is HK\$150. In case of identical bids, preference will be given to staff with longer service. Membership, subject to the nominee remaining a full-time Terms (A) or equivalent employee of the University, has a minimum term of two years and can be extended



for another year at the member's request and with the University's agreement. The new member pays a transfer fee of HK\$3,000 charged by WTCC as well as a monthly membership fee of HK\$880 (covering of spouse and children between 16 and 21 years of age). The transfer fee is refundable if the staff keeps his/her membership for over two years. No pro-rata refund will be made.

Eligible and interested staff members should submit their bids to the Tender Board, c/o Business Office, G/F, John Fulton Centre, in envelopes marked 'Application for World Trade Centre Club Membership' before 2.30 p.m. on 20th May 2003. Applicants will be informed of the results in due course.

Please contact Ms. Jacqueling Cho at Ext. 7887 for further information and visit the Business Office's homepage at <http://www.cuhk.edu.hk/bus/WTCCbidding.pdf> to download the bidding form.

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Information in this section can only be accessed with **CWEM password**.

若要瀏覽本部分的資料，  
請須輸入中大校園電子郵件密碼。

## 中大通訊 CUHK NEWSLETTER

網址 website <http://www.cuhk.edu.hk/puo/>

1. 本刊逢四日及十九日出版。
2. 來函或投稿請寄沙田香港中文大學秘書處出版事務處《中大通訊》編輯部(電話2609 8584, 圖文傳真2603 6864, 電郵pub2@uab.msmail.cuhk.edu.hk)。
3. 投稿者須附真實姓名、地址及聯絡電話, 文章則可用筆名發表。
4. 編輯有權刪改及決定是否刊登來稿, 不欲稿件被刪者請預先聲明。
5. 本刊所載文章只反映作者之觀點和意見, 並不代表校方或本刊立場。
6. 所有內容未經編者書面准許, 不得轉載。
7. 本刊每期發行三千八百份, 免費供校內教職員索閱, 部分郵寄本地教育機構及與大學有關人士。私人索閱, 請致函本刊查詢。

1. The *Newsletter* is published on the 4th and 19th of each month.
2. All contributions and suggestions should be sent to the Editor, *CUHK Newsletter*, Publication Office, University Secretariat, The Chinese University of Hong Kong (tel. 2609 8584; fax. 2603 6864; e-mail pub2@uab.msmail.cuhk.edu.hk).
3. Contributions should bear the writer's name and contact telephone number, and may be published under pseudonyms. No anonymous letters will be published.
4. The Editor reserves the right to reject contributions and to edit all articles without notice for reasons of clarity, length or grammar. Those who do not want to have their articles amended should indicate clearly in writing.
5. The views expressed in the *CUHK Newsletter* are those of the authors, and are not necessarily those of the University or the Editor.
6. No part of this newsletter may be reproduced without the written consent of the Editor.
7. This publication has a circulation of 3,800 and is primarily intended for staff members of CUHK. Copies are also sent to local educational institutions and individuals associated with the University. Those who wish to be included on the mailing list please contact the *Newsletter* direct.

### 截稿日期

#### Deadlines for Contributions

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暑期特刊 Summer Supplement	19.8.2003	4.8.2003
225	4.9.2003	20.8.2003
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## 無煙無形工廠的取勝之道

供應鏈管理的概念並不新穎，香港的利豐集團也不是唯一提供這類服務的公司。正當其他公司失敗離場之際，利豐的業務卻蒸蒸日上，過去六年，利潤每三年便增加一倍。

利豐董事總經理馮國綸博士表示，該公司的管理概念是把西方的優良之處與中國傳統哲學相結合。他認為管理是「人」的問題，有些西方管理哲學聽來可行，如前通用電器主席Jack Welch每年裁去表現排名榜末的一成員工，以提升整體的生產力，「但對公司的長遠利益來說，作用卻不大。」馮博士繼承了父親的觀點：管理是一條雙程路——公司照顧員工，員工自會照顧公司。況且，人非機器，沒有人可以把工作效率永遠維持在百分之一百的。

馮博士三月十八日出席《與CEO對話》節目，與本校工商管理碩士課程的師生和校友對話。他說：「利豐實際上是一間位於全球的『無煙無形工廠』，是全球服務行業的典範，六十七個辦事處分布在四十個國家，去年營業額達三百三十億港元，但在管理上依然面對挑戰。」

「要管理一間地域上分隔甚遠的公司，關鍵是經常為員工提供優良的培訓，以及保持緊密的聯繫和溝通。團隊合作相當重要，一間擁有五千三百名員工的公司，絕不可能只由一兩個人制定所有決策。」

他和兄長馮國經博士都明白到大多數香港人最終都想當老闆，因此他們把利豐重組，現有一百三十個單位，各自成為獨立的盈利中心，由「企業內的企業家」管理他們善長的範疇，利豐則提供各項基本建設，以及如資訊科技、人力資源、行政管理及財務等方面的支援。他們更把公司重整衍化成為制度，以適應瞬息萬變的市場。

馮博士相信縱向整合式的集團已經過時，未來的公司將會成為相互連接網絡的一部分。

該集《與CEO對話》已於三月三十日在香港電台第一台播出，員生可於香港電台的網頁(<http://www.rthk.org.hk>)重聽。該節目的詳情載於[www.cuhk.edu.hk/emba](http://www.cuhk.edu.hk/emba)及[www.baf.cuhk.edu.hk/news/press.html](http://www.baf.cuhk.edu.hk/news/press.html)。

## 會計學院奪港穗大專院校比賽亞軍

會計學院於三月二十九日參加特許公認會計師公會(ACCA)香港/廣州大專院校比賽，奪得亞軍。

ACCA舉行該項比賽，旨在考驗學生的商業智慧、分析能力和創意。今屆比賽要求學生以「珠三角的融合與前瞻」為題，撰寫一份投資計劃書，募集一千萬港元在珠江三角洲創業。

中大隊員均為專業會計學課程的三年級學生，包括黃禧雯、黎嘉敏、謝敏儀、雷亞蓉及李穎欣。她們深入研究後，結論是深圳女性對外國名牌化妝品的需求日增，加上中國加入世貿後，關稅會大跌，入口配額亦會取消，大大增加了美容業的商機，有助法國一化妝品牌打入深圳市場。評判團讚

賞她們的報告出色，十分有趣，更認為該計劃有創意和可行。

隊長黎嘉敏表示，今次是難得的機會，讓她們可以實踐課堂所學並且體現團隊精神，也知道了很多關於中國尤其珠江三角洲市場的知識，獲益良多。

比賽評判包括ACCA香港分會會長羅廣就先生、香港中華廠商聯合會總幹事劉達明先生、香港特別行政區工業貿易署助理署長馮建業先生、香港創業投資協會執委謝國安先生和渣打銀行財務總管及地區稅務經理廖碧瑩小姐。冠、季軍分別由中山大學和香港大學奪得，其他參賽院校包括香港科技大學、香港理工大學、香港浸會大學、香港城市大學、嶺南大學和暨南大學。

## 文物館對聯及書法比賽成績

由文物館舉辦的「合璧聯珠：樂常在軒藏清代楹聯——對聯及書法比賽」，反應相當熱烈，對聯組之參賽作品約四百項，書法組作品近一百六十項。

文物館設定的上聯為「文物精研其樂常在」，公開徵求優秀書法作品和下聯。賽事由饒宗頤教授擔任顧問，大學同人出任評審委員：對聯組為何文匯教授和黃坤堯教授，書法組為賴恬昌教授、何文匯教授、李潤桓教授和翟仕堯教授。

經評審委員評定，各組得獎者名單如下：

書法組			
組別	獎項	得獎者	
公開組	頭獎	劉誠廣	
	優異獎	梁啟明、劉澤光、吳少卓、梁灼、劉碧蓮	
學生組	頭獎	徐盈之	
	優異獎	林志敏、葉浩麟、李昭寰、徐沛之、陳藹欣	
對聯組			
組別	獎項	得獎者	下聯聯文
公開組	頭獎	李大昌	天人合究吾道不孤
		陳柯瑞芳	人情博覽妙趣無窮
	優異獎	黎廣基	古今博覽乃功不窮
		陳煦堂	詩騷低誦餘韻長縈
		梁伯威	琴書雅玩尚趣無窮
學生組	頭獎	陳冠璋	乾坤妙悟厥象無窮
		林子傑	風華正茂所歌永留
	優異獎	戴雙堅	江山遍賞此心不閒
		劉川	詩書飽讀爾懷可風
		葉倩雯	詩辭細味之意永存
	徐盈之	楹聯細賞此趣久存	



頒獎典禮於五月三日在文物館舉行，由收藏家黃仲方先生主禮，評審委員致辭，並同時展出得獎作品。



## 其他抗炎工作簡報

### ☆ 醫療護理

- 醫學院教授以一百三十八個病源個案為基礎的非典型肺炎詳細臨床研究分析，刊於四月八日的《新英格蘭醫學雜誌》。網址為<http://nejm.org/earlyrelease/sars.asp>。
- 公共衛生學院與威爾斯親王醫院和世界衛生組織合作，從流行病學角度研究非典型肺炎的傳播模式及爆發情況，並制訂預防醫護人員受感染的措施。
- 為提高市民對非典型肺炎的認識，醫學院多次安排康復師生會見傳媒，分享感受和抗炎經驗。
- 中醫學院投稿本地傳媒，從中醫學角度向市民介紹非典型肺炎。
- 內科及藥物治療學系和微生物學系的教授，與世界衛生組織、美國疾病控制及預防中心和其他主要實驗室合作，就非典型肺炎提供專家意見和忠告。
- 醫學院教授自三月杪為瑪嘉烈醫院提供醫療護理服務及支援。
- 三月十八日，微生物學系的教授發現其中一種可能引致非典型肺炎的病毒(屬副黏液病毒科)。

### ☆ 教育

- 教育學院自四月七日推出支援中小學生網上學習分科網頁(<http://www.fed.cuhk.edu.hk/prisecstudent.html>)。
- 教育學院及香港教育研究所免費開放的「每日一篇」服務，暫定延期至五月十五日。網頁點擊率每日為二百六十萬至二百八十萬次，估計有二十七萬名學生利用此項服務學習。

### ☆ 輔導

- 社會工作學系協助基督教香港信義會社會服務部主辦「沉著應戰——情緒支援熱線」，為感染了非典型肺炎的病者親友及鄰居提供醫療以外的支援。熱線電話為三一二四七八四五，由三月二十四日至四月二十六日每天下午五時至晚上十時開放。
- 心理學系系主任張妙清教授於四月四日呼籲市民關注因非典型肺炎帶來的心理反應及壓力。

### ☆ 社會關懷及服務

- 校友事務處推出「一百萬個多謝」大行動，包括成立「齊關心」基金及對前線醫護人員表示謝意和祝福的「We Care e-care」平台，截至四月三十日止，已籌得逾一百一十萬餘元善款。
- 心理學系鄧素琴教授及臨床心理學博士研究生黃志茵小姐於三月份進行「香港市民對非典型肺炎的心理反應」調查，探討公眾對非典型肺炎的認識、心理反應及預防方法。

### ☆ 專業意見

- 酒店及旅遊管理學院院長李金漢教授三月二十二日在報章發表文章，指出旅遊業在疫症下應守的七個重點，包括讓旅客理解香港的現況，給予中肯忠告；對這段時間仍然來訪的旅客比平常更殷勤；對取消訪港的旅客表示諒解，讓對方心安理得，保存雙方良好關係；準備跟進方案，以便情勢轉好後能盡快恢復原來已經獲取的生意；運用這段空檔開展對企業長遠重要而有效的工作，例如員工培訓、建立良好管理系統等；切忌自亂步驟，就算降價促銷，亦於事無補；對盡心幫助香港市民的公務員及專業人士表達支持及欣賞。



## 破解冠狀病毒基因圖譜

自非典型肺炎爆發後，大學成立了跨學科的研究隊伍，積極尋找引發此病症各種可能的病毒。

研究人員於四月十六日完成破解一名本港病人樣本的冠狀病毒基因組共計二萬九千七百三十六個，與美加所發表者共有十七處不同。研究人員估計病毒源自動物，已將成果電郵予世界衛生組織的SARS病理研究聯絡組，並存放於網上(<http://www.hkbic.bch.cuhk.edu.hk/>)供全球科學家參考。

該研究組成員共三十三人，來自生物化學系、化學病理學系、微生物學系和兒科學系。



新加坡發展銀行慷慨捐贈三十萬港元予本校，支持醫學院繼續進行有關非典型肺炎的研究。圖為新加坡發展銀行香港地區主管Mr. R.G. Sullivan(左)致贈支票予金耀基校長(右)。

## 健康校園齊抗炎



為協助中小學和幼稚園師生、員工及學生家長在學校復課前做好準備，對抗非典型肺炎，大學上月十四日起舉辦一連串「健康校園齊抗炎」健康教育活動，運用醫療專業知識以及針對學校環境，提供健康校園和預防非典型肺炎的指引，供大眾參考。體育運動科學系亦向市民介紹一些抗炎健體的運動。



副校長楊綱凱教授(左)致送紀念品予教育統籌局首席助理秘書長馬紹良先生(右)，感謝該局大力支持「健康校園齊抗炎」健康教育活動，並將有關資訊放在香港教育城網頁供市民下載。

該活動由鷹星保險集團贊助，並集合公共衛生學院、那打素護理學院及前線醫護工作人員製作了一套錄像，介紹預防非典型肺炎的方法，內容主要分三方面：

- (一) 有系統地全面介紹學校在面對非典型肺炎應採取的措施，其中包括復課篇、清潔篇、觀察篇、個人衛生篇、社交篇、上課篇和自強篇。
- (二) 「探索病源」篇，讓中小學生扼要地掌握最新的醫學資訊。
- (三) 「齊心抗炎」篇，由前線醫護人員現身說法，講述治療及預防非典型肺炎的知識和經驗。

該套錄像已製成VCD及資訊小冊子分發予全港學校，亦可從互聯網([http://www.hkedcity.net/project/cuhk\\_sars](http://www.hkedcity.net/project/cuhk_sars))下載。

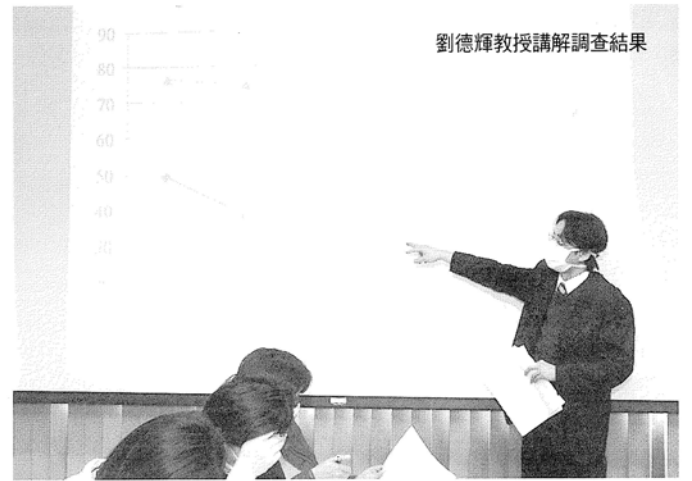
## 兩項調查研究 協助政府制訂抗炎防疫措施

醫學院上月中公布兩項有關非典型肺炎的調查結果，協助政府制訂及推行有關的預防措施。

該院於三月二十一日至四月一日，進行了六次隨機抽樣電話訪問，了解香港市民對非典型肺炎的認知、相關行為和態度的變化，並於四月十一日公布調查結果。

研究主持、流行病學及生物統計學研究中心主任劉德輝教授總結調查所得：

- (一) 在短短兩週，市民對非典型肺炎的看法和預防工作起了很大變化，也相信病毒可經飛沫以外的途徑傳染和藥物治療的成效。
- (二) 市民非常配合衛生署宣傳的預防措施，經常洗手、帶口罩、清潔家居和避免到人多的地方及內地。
- (三) 市民贊同政府推出的隔離政策。
- (四) 市民憂慮疫症會在社區爆發，惟未達致非理性的恐慌。



劉教授說，市民在這危機中表現了相當的理性和團結，在意見和行為上也沒有分歧。他特別提醒市民須注意在公共交通工具上的防護工作，以免經接觸而受感染。



醫學院院長鍾尚志教授等(左圖)上月十二日公布該調查結果，指出威爾斯親王醫院在未採取穿戴口罩、頭套及保護袍等預防措施之前，八十六名前線醫護人員中，有六成人證實感染非典型肺炎，其中醫生及護士的染病率，更分別高達七成五及八成。不過，自三月十二日實施該等防護措施後，五百一十九名前線醫護人員中，平均只有百分之五人染病，更沒有將病毒傳染予家人。

## 中藥防炎

### ◆ 研製抗毒補肺湯

中醫中藥研究所響應醫院管理局的呼籲，並獲熱心人士及團體資助，生產了四萬二千包防炎製劑，於上月十七日起免費派發予約三千名前線醫護人員，以預防非典型肺炎。

該所以兩條預防及治療溫病的著名古方「桑菊飲」及「玉屏風散」為基礎，加添兩種抗炎草藥，研製成「抗毒補肺湯」顆粒沖劑，主要成分包括桑葉、菊花、杏仁、連翹、薄荷、桔梗、生甘草、蘆根、黃芩、大青葉、黃耆及防風。

中醫中藥研究所管理委員會主席梁秉中教授表示：「新方源自防治溫病的兩條著名古方，故非常安全。我們亦正對自願人士進行觀察研究，並期望日後能取得更多資源，進一步印證及改良處方。」

其後，很多市民要求取得該湯劑，惟限於資金和生產線，該所只能應付少數高危醫護人員的需要。余仁生(香港)有限公司則主動與該所接洽，願意提供支援，接手大量生產「抗毒補肺湯」，並於四月底製成了首批七萬包製劑，以低於成本價於余仁生門市部供市民選購；該所的中藥防炎義舉亦得以延展至社區。

余仁生董事總經理黃雪英女士說，該公司「很榮幸能與中醫中藥研究所合力為社區服務，並將秉承『科研為證』的宗旨，繼續投

入資源，與研究所合作為創新處方進行下一階段的科研工作。」

### ◆ 防炎保健食療展覽

中醫學院對非典型肺炎亦十分關注，致力推廣中醫藥對此疫症的防病強身功效，於三月杪向全校師生提供了一條保健藥方，並配成藥包供師生購買；及後更發放藥方予全體校友，反應非常熱烈。

該院上月又與九廣東鐵合辦「防炎保健食療展覽」，以提高市民對中醫藥的認識。展覽分兩期在四個火車站大堂舉行，旺角站及大埔墟站的展期為四月十八至二十四日，紅磡站及沙田站則為四月二十五日至五月一日。有關的防炎保健食療亦同期在各東鐵車站售票處和客務中心派發。



## 同舟四十載 抗災總動員

### 校長致全體教職員的公開信

各位同事：

非典型肺炎自三月初在香港爆發至今，疫情雖有跡象漸趨穩定，但顯然尚未完全受到控制，期間大、中、小學曾相繼停課，各行各業受到不同程度的衝擊，經濟活動大幅萎縮，預期失業率會持續上升，財赤問題將是雪上加霜；市民對病毒性質和傳染途徑仍感到極大憂慮，社會普遍瀰漫不安的情緒。這無疑是四十年來香港面對的最大困厄，亦是政府目前傾力處理的頭號大事。

大學於疫症爆發之初，迅速成立SARS專責小組，統籌校園內有關預防、教育及應變事宜，員生得以繼續工作及學習。唯香港社會仍處於重大危機之中，不少同人深感責無旁貸，正是以專長和學識回饋社會之時，此乃大學之所以為大學之應有責任和特殊貢獻。

過去一個多月來，除了醫學院同人日以繼夜，專志一心地照顧威爾斯親王醫院之病患者，不少科研同人亦不眠不休地鑽研病毒結構和傳播模式，致力開發各種測試、治療和預防方法。多個學院、學系和校友組織更針對炎症舉辦宣傳及教育活動，並為前線醫護人員及弱勢社群提供支援和慰撫。也有同人為政府部門及大小工商團體提供專家意見和顧問服務，旨在紓困解惑，轉危為機，重建信心。

但SARS不會很快過去，我們面對的是一場持久戰爭，我們還有許多要做、可作的工作。大學特別為此設立電子郵箱 [pubsars@cuhk.edu.hk](mailto:pubsars@cuhk.edu.hk)，收集所有關於抗災活動的詳情和未來計劃。各位同事，大學又已成立了一個「資訊統籌小組」，由楊綱凱副校長主持，集中處理你們送來的資料，並將之分類上網，發放全校。我相信，抗災資訊的全面流通，將大大有助於動

員力量，調度物資，在抗災上可產生更大的效果。

各位同事，今年是中大四十校慶，卻碰上非典型肺炎疫症來襲，香港在此危急關頭，要賴全社會的同心盡力，我們不應缺席，也不會缺席。讓我們團結一切的力量，不止對SARS進行全面的抗爭，並且要籌思「後SARS」的種種工作，我希望透過特設的網站互通聲氣，互相呼應，中大人合力齊心發揮知識的力量，以非典型的行動，誌記中大立校四十年來一直與香港同步成長，顯示大學對香港社會之承擔。

金耀基

二零零三年四月三十日

**專**責照顧非典型肺炎(即嚴重急性呼吸系統綜合症，簡稱SARS)病人的威爾斯親王醫院前線醫護人員(自稱Dirty Team)，獲亞洲《時代》週刊選為本年度亞洲英雄之首。

小組領導、內科與藥物治療學講座教授沈祖堯對此表示欣慰。他說：「這是所有處理SARS醫護人員的光榮，特別是護士。他們不但要餵飯、扶助病人，亦要為病人更衣，有機會接觸到病人的排泄物。他們的工作十分重要，亦不可缺少，令人十分敬佩。」

《時代》在上月二十八日出版的週刊，選出二十九組亞洲英雄，榜首為「SARS醫護人員」，包括香港的Dirty Team，以至新加坡自願上「SARS戰場」的前線醫護人員。

《時代》指獲選的亞洲英雄，不管有沒有名氣，都是以非凡的勇氣、領導力及創造力，對身處的社會或領域帶來巨大改變的英雄。他們喚醒了所有人，在這個不安的時代，人類的精神力量仍然可以發揮很大的作用。

該週刊形容威爾斯親王醫院照顧SARS病人的工作十分危險，但部分醫護人員卻自願加入Dirty Team，隊員每天都要穿戴口罩、眼罩、手套、保護袍等對抗病毒，展現出英雄氣概，在疫症蔓延的時刻成為世界的榜樣。

沈祖堯教授表示，當初發現SARS時，根本沒想過挑戰是那麼大和那麼持久的。他們的工作得到市民支持、欣賞和鼓勵，令他們感到十分安慰。



部分Dirty Team成員：(左起)威爾斯親王醫院深切治療部護士陳燕鳳小姐、外科病房經理徐仕途先生、內科及藥物治療學系兼任導師譚麗珊醫生、沈祖堯教授、麻醉及深切治療學系Prof. Gavin Joynt。

SARS 醫護人員  
榮膺亞洲英雄

### 全球專家研商SARS新進展

非典型肺炎在各地擴散，已成為全球人類關注的切身健康問題。醫學院上月二十五日特與香港醫學會合辦「嚴重急性呼吸系統綜合症(SARS)新進展學術研討會——世界視野」，邀得多國專家參加，包括來自受SARS影響嚴重的加拿大、新加坡和中國內地的醫衛人員。他們於會上與本地的學者專家交流抗災經驗，共商對策。

研討會假九龍香格里拉大酒店大堂低座一樓宴會廳舉行，並以視像會議形式連繫多個地區的專家。與會者包括Dr. Tracy Treadwell(美國疾病控制及預防中心)、Prof. Donald Low(多倫多大學)、Dr. Arthur Chern(新加坡衛生部)、鍾南山教授(廣州醫學院)、勞永樂醫生(香港醫學會)、許樹昌教授(香港中文大學)。此外，香港大學袁國勇教授，香港特別行政區政府衛生署梁栢賢醫生，香港中文大學鍾尚志教授、霍泰輝教授、沈祖堯教授、談兆麟教授，亦就多個熱門課題深入討論。

會議由葛蘭素史克有限公司贊助。

