



October 31, 2007

Dear members of the University community,

**The Chinese University of Hong Kong Campus Master Plan—
Preliminary Master Plan Proposals and Feedback Collection**

In late September, the University kicked off an extensive stakeholder engagement programme to collect feedback from the University community on the Preliminary Master Plan Proposals for the Campus Master Plan (CMP), a visionary and sustainable blueprint for the University up to 2021 and beyond.

The campus is currently facing a space shortage, and the University's population growth will make it doubly difficult to cope with future development. The CMP is to be designed to fulfil the long-term strategic development objectives of the University and enable it to meet these future challenges.

Achieving harmony and balancing the needs for development and sustainability are our priorities in shaping the future CMP. Under the guidance of the Steering Committee on Campus Master Planning, four leading architectural firms with international campus development expertise have been short-listed to prepare Preliminary Master Plan Proposals covering design concepts, methodologies and approaches.

CUHK is committed to engaging the University community in dialogue to ensure that your views, suggestions and aspirations are reflected in the final design. To this end we launched a feedback collection programme and an exhibition of the Preliminary Master Plan Proposals on 24 September 2007 along with a dedicated website (<http://www.cuhk.edu.hk/cmp>) containing the latest information on the CMP. Since then, we have received useful feedback from members of the University community.

The views and suggestions received to date address a wide range of issues, including the architects' individual proposals, feedback collection, heritage preservation, and enhancement of pedestrian and vehicular traffic. For example, we note that some members of the community believe the University is going to rebuild the campus into a "concrete jungle" like Central. We would like to emphasize that such concern is unfounded. In our guidelines provided to the architects, we made "preservation of the built environment of the campus" one of the key guiding principles in developing the preliminary proposals. Like all members of the

University community, we take pride in our lush and green campus, and this core principle will guide us in our future assessment.

As we have said at our various meetings with members of the University community, we are undertaking this engagement programme to ensure that your aspirations for the future campus design are reflected in the final blueprint. Given that the current exhibition venue will have to be vacated by the end of October, we will move the exhibition to the SH Ho Engineering Building Podium for further display of the proposed initial designs and we look forward to hearing your views as we progress in shaping the campus blueprint.

We would like to emphasize that the Preliminary Master Plan Proposals are initial designs only. Your views matter to us and your feedback will serve as input for the Steering Committee to formulate its recommendations to the University.

Upon the final appointment of a consultant to undertake the CMP, we will organize stakeholder engagement workshops so that members of the University community can meet with the appointed consultant to discuss the final campus blueprint.

A consultant for the CMP will be appointed in the next few months, and the CMP, which will be adopted as a guideline for future development, is expected to be announced towards the end of 2008.

A schedule of the CMP outlining key project milestones from 2007 to 2008 (Appendix A) and a brief summary of the views and suggestions collected from members of the University community (Appendix B) are attached to give you a better understanding of the way forward and the key points raised by members of the University community thus far.

The CMP is a project for every member of the University community. We will continue to listen to the comments and views of the University community and we look forward to hearing from you.

Thank you.

Yours sincerely,

Professor Ching Pak-chung
Co-Chairman
The Steering Committee on Campus Master
Planning

Professor Essy Baniassad
Co-Chairman
The Steering Committee on Campus Master
Planning

[Appendix A](#); [Appendix B](#)